Betsy A. Miller chairs Cohen Milstein's Public Client practice, where she serves as outside counsel to state attorneys general in select investigations and litigation. Formerly the Chief of Staff and Senior Counsel at the D.C. Attorney General's Office, a Nominations Counsel on the U.S. Senate Judiciary Committee, and a defense lawyer, this broad range of experience augments Betsy's ability to understand different perspectives and to shift the status quo.

Ms. Miller has built a national reputation as a creative and tenacious advisor and litigator in landmark cases involving the national housing crisis, the opioids epidemic, and most recently, a variety of matters at the intersection of privacy, technology, and consumer protection. In addition to her dedication to the practice of law, Ms. Miller is committed to the development of lawyers, which she does by providing *pro bono* leadership coaching and by advocating for changes in the way we educate and train lawyers throughout their careers.

Ms. Miller is an adjunct professor at Harvard Law School, where she teaches an advanced course on leadership, entitled "Polarities: The Power of Both/And in Law and Leadership." From 2001-2015, Ms. Miller taught negotiation theory and practice at Georgetown Law School. She speaks nationally about challenges facing the legal profession and is the author of numerous articles including, "Ditch the Annual Review"; "Leadership and the Law: How to Fix a Puzzling Quirk"; "Meetings Matter. Make them Better"; "How to Flip the Script on the Annual Review Process"; "The New Language Needed to Connect Professionally Right Now," and the upcoming law review article, *BOTH: The Legal Profession's Struggle to Leverage Stability AND Change*, 28.1 Harv. Negot. L. Rev. (forthcoming April 2023).

In 2021, Harvard Law School awarded Ms. Miller the Wasserstein Fellowship, an honor that recognizes lawyers with distinguished careers in public service and a proven commitment to mentoring students. She was the 2021 recipient of *The National Law Journal's* Visionary Award, which honors a member of the bar who has shown extraordinary creativity in bringing the legal industry together and supporting the professional development of attorneys across the country. Since 2020, Ms. Miller has co-chaired the Women's Leadership Forum at the National Trial Lawyers Summit, which convenes emerging and established women leaders for the purpose of sharing wisdom and amplifying the influence of women in the legal profession.

Ms. Miller graduated Phi Beta Kappa and *magna cum laude* from Dartmouth College and, upon graduating from Harvard Law School, was awarded the Kaufman Public Interest Fellowship and the Heyman Government Service Fellowship. She holds certificates in Leadership Coaching and Navigating Polarities from Georgetown University.

Connect with Betsy through <u>LinkedIn</u> or at <u>bmiller@cohenmilstein.com</u>. Her full bio is available <u>here</u>.