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14   15   16   17   18   19   20   21   22   23   24   25   26   27		<ul> <li>CLASS ACTION</li> <li>THIRD AMENDED COMPLAINT</li> <li>1. Failure to Pay All Wages When Due</li> <li>2. Failure to Provide Required Meal Periods</li> <li>3. Failure to Provide Required Rest Breaks</li> <li>4. Failure to Pay Overtime Wages</li> <li>5. Failure to Pay Minimum Wage</li> </ul>
28		) DEMAND FOR JURY TRIAL

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### INTRODUCTION

- This is a class action and representative action brought under California law by four 1. individuals who are or were employed by Defendants MCDONALD'S RESTAURANTS OF CALIFORNIA, INC., and MCDONALD'S OF CULVR1-SEPULVEDA (along with the Doe defendants, collectively hereinafter "Defendants" or "McDonald's") to work in one or more of McDonald's corporate-owned California fast food restaurants. Plaintiffs MARIA SANCHEZ, DAVID CRUZ, INES MENDEZ MERINO and JONATHAN VALENTIN bring this action on behalf of themselves and other similarly situated hourly non-exempt employees (hereinafter "crew members") to recover the wages that McDonald's stole – and is continuing to steal – from them in violation of California law. Plaintiffs also seek redress for McDonald's wrongful schemes to hide and to cover up the extent of its wrongdoing by improperly altering records of hours worked and compensation owed; concealing, denying, and/or misrepresenting to the workers the amount of their earnings; and denying workers the opportunity to take legally mandated meal periods and rest breaks while also refusing to pay workers statutorily-required pay for all missed, late, and shortened meal periods and rest breaks.
- 2. Like other similarly situated crew members whom McDonald's also employed during the applicable limitations period, Plaintiffs Sanchez, Cruz, Merino and Valentin spend or spent their workdays at McDonald's restaurants filling orders, preparing and cooking food, and/or serving customers under stressful conditions that are worsened by McDonald's insistence that each customer transaction must be completed within an unreasonably brief period of time and its requirement that at none of its restaurants may the ratio of labor costs to gross sales exceed a predetermined fixed percentage at any time. McDonald's closely monitors the labor cost/sales ratio at each of its restaurants, and knows and intends this requirement to have the regular and foreseeable consequence of encouraging its restaurant managers to obtain considerable off-the-clock and unpaid work, unpaid overtime, and uncompensated late or missed meal periods and rest breaks from its workers at the expense of those workers' rights under California law.
- 3. McDonald's is a multi-billion dollar global fast-food business. On information and belief, it operates more than 35,000 restaurants globally, including more than 1,300 restaurants in

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California. Approximately 103 of these restaurants in California are owned and operated directly by McDonald's ("corporate restaurants"). This action involves wage theft and other violations of crew members' legal rights at McDonald's corporate restaurants throughout California.

- 4. Despite its vast revenues, McDonald's pays or paid Plaintiffs Sanchez, Cruz, Merino, and Valentin and other crew members only the minimum wage or slightly more than the minimum wage. In addition to the considerable corporate profit that McDonald's reaps by paying Plaintiffs Sanchez, Cruz, Merino, and Valentin and similarly situated crew members at or near the lowest amount per hour permitted by law, McDonald's also obtains increased and unlawful profits by depriving Plaintiffs Sanchez, Cruz, Merino, and Valentin and similarly situated crew members of compensation for work actually performed, in violation of California law, including by: altering or condoning the alteration of time records to deprive Plaintiffs Sanchez, Cruz, Merino, and Valentin and similarly situated crew members of pay for time they worked and overtime premiums they earned; requiring, suffering, or permitting Plaintiffs Sanchez, Cruz, Merino, and Valentin and similarly situated crew members to work off the clock without compensation; failing to pay legally required additional wages and penalties when McDonald's failed or fails to provide Plaintiffs Sanchez, Cruz, Merino, and Valentin and similarly situated crew members with full and timely meal periods and rest breaks; and failing to reimburse Plaintiffs Sanchez, Cruz, Merino, and Valentin and similarly situated crew members for expenses McDonald's required or requires them to incur.
- 5. Plaintiffs Sanchez, Cruz, Merino, and Valentin seek declaratory, compensatory and other statutorily available relief, and current employee Plaintiff Merino seeks injunctive relief, for themselves and the class of all current and former crew member employees of McDonald's corporate restaurants in California during the applicable limitations period ("Class Members") to compensate these low-wage workers for the wages McDonald's has stolen from them and to protect current and future McDonald's workers from being subjected to similar wage theft and unlawful working conditions perpetrated by this multi-billion dollar business.

### **JURISDICTION AND VENUE**

6. The Superior Court of the State of California has jurisdiction in this matter because

Defendants MCDONALD'S RESTAURANTS OF CALIFORNIA, INC., which on information and belief is a California corporation, and MCDONALD'S OF CULVR1-SEPULVEDA, which is a business entity of unknown form, and DOES 1 through 100, inclusive, each regularly conduct business in California. Further, no federal question is at issue because all Plaintiffs' claims are based solely on California law.

7. Venue is proper in this judicial district and the County of Los Angeles, California because Plaintiffs Sanchez, Cruz, and Valentin and other persons similarly situated performed work for Defendants in the County of Los Angeles, because Defendants maintain offices and facilities and transact business in the County of Los Angeles, and because Defendants' illegal wage theft policies and practices that are the subject of this action were applied, at least in part, to Plaintiffs Sanchez, Cruz, and Valentin and other persons similarly situated in the County of Los Angeles.

### **PARTIES**

- 8. Plaintiff MARIA SANCHEZ was a fast-food restaurant worker who was employed by Defendants as a crew member at the McDonald's restaurant located at 4835 South Sepulveda Boulevard in Culver City, California, from approximately 2003 through 2012. Ms. Sanchez is a resident of the State of California. Before her employment at McDonald's ended, her wage rate was \$9.28 per hour.
- 9. Plaintiff DAVID CRUZ was a fast-food restaurant worker who was employed by Defendants as a crew member at the McDonald's corporate restaurant located at 12950 Foothill Boulevard in San Fernando, California, from approximately January 2013 through January 2014. Mr. Cruz is a resident of Pacoima, California. Before his employment at McDonald's ended, his wage rate was \$8.20 per hour.
- 10. Plaintiff INES MENDEZ MERINO is a fast-food restaurant worker who has been employed by Defendants as a crew member at the McDonald's corporate restaurant located at 1620 Strobridge Avenue in Castro Valley, California, from approximately 2010 through the present.

  Ms. Merino is a resident of Hayward, California. Her wage rate is \$9.25 per hour.

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- 11. Plaintiff JONATHAN VALENTIN was a fast-food restaurant worker who was employed by Defendants as a crew member at the McDonald's corporate restaurant located at 101 W. Manchester Avenue in Los Angeles, California, from approximately October 2012 through approximately March 2014. Mr. Valentin is a resident of Los Angeles, California. Before his employment at McDonald's ended, his wage rate was \$8.15 per hour.
- 12. Each of the Plaintiffs identified immediately above brings this lawsuit on her or his own behalf, on behalf of all similarly situated current and former McDonald's crew members employed by Defendants at corporate restaurants in the State of California, and on behalf of all aggrieved employees and the general public pursuant to California Labor Code §2698 et seq. and California Business & Professions Code §17200 et seq. Plaintiffs Sanchez, Cruz, Merino, and Valentin bring this class action to recover, among other things, wages and penalties for unpaid wages earned and due, including but not limited to: unpaid minimum wages; unpaid and improperly calculated overtime compensation; unpaid additional wages for late, missed and shortened meal periods and rest breaks; damages and penalties due for failure to maintain required records, to provide accurate itemized wage statements, and to indemnify employees for necessary expenditures and/or losses incurred in discharging their duties; and interest, attorneys' fees, costs, and expenses. In addition, current employee Plaintiff Merino seeks injunctive relief, former employee Plaintiff Sanchez seeks to recover unpaid wages due to discharged employees, and former employees Plaintiffs Cruz and Valentin seek to recover unpaid wages due to quitting employees.
- 13. The proposed class these Plaintiffs seek to represent includes the following similarly situated individuals: All individuals currently or formerly employed by Defendants as crew members at one or more of Defendants' corporate (i.e., non-franchise) restaurants in California at any time within the period beginning four (4) years prior to the filing of this action on January 24, 2013 and ending at the time this action proceeds to final judgment (the "Class Period"). Plaintiffs reserve the right to later name additional class representatives and to identify sub-classes and sub-class representatives as may be necessary and appropriate.

- 14. Plaintiffs are informed and believe, and thereon allege, that Defendant MCDONALD'S RESTAURANTS OF CALIFORNIA, INC. is a California corporation that operates in California principally operating fast-food restaurants and providing restaurant and related services; and that at all relevant times, Defendant McDonald's Restaurants of California, Inc. has done business in California and committed the unlawful acts alleged in this Complaint.
- 15. Plaintiffs are informed and believe, and thereon allege, that Defendant MCDONALD'S OF CULVR1-SEPULVEDA is a business entity of unknown form that conducts business in the State of California; and that MCDONALD'S OF CULVR1-SEPULVEDA maintains offices and facilities and conducts business in the County of Los Angeles, State of California.
- 16. The true names and capacities of DOES 1 through 100, inclusive, are unknown to Plaintiffs at this time, and Plaintiffs therefore sue such DOE Defendants under fictitious names. Plaintiffs are informed and believe, and thereon allege, that each Defendant designated as a DOE is in some manner responsible for the occurrences alleged herein, and that all Plaintiffs' and Class Members' injuries and damages, as alleged herein, were proximately caused by the conduct of such DOE Defendants. Plaintiffs will seek leave of the Court to amend this complaint to allege the true names and capacities of such DOE Defendants when ascertained.
- 17. All Defendants are collectively referred to herein as "McDonald's" or "Defendants."
- 18. At all relevant times herein, Defendants were the joint employers of Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members. Plaintiffs are informed and believe, and thereon allege, that at all times material to this complaint Defendants were the alter egos, divisions, affiliates, integrated enterprises, joint employers, subsidiaries, parents, principals, related entities, coconspirators, authorized agents, partners, joint venturers, and/or guarantors, actual or ostensible, of each other. Each Defendant was completely dominated by his, her or its co-Defendant, and each was the alter ego of the other.
- 19. At all relevant times herein, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members were employed by Defendants under employment agreements that were partly

written, partly oral, and partly implied. Plaintiffs are informed and believe, and thereon allege, that in perpetrating the acts and omissions alleged herein, Defendants acted pursuant to, and in furtherance of, their policies and practices of not paying Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members all wages earned and due, through methods and schemes which include, but are not limited to, altering time records in a manner that results in failure to pay for all time Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members actually worked; failing to pay overtime premiums to Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members; failing to provide rest breaks and meal periods as required by law to Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members; requiring, permitting or suffering Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members to work off the clock; failing to properly maintain records regarding Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members; failing to provide accurate itemized statements for each pay period to Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members; and failing to properly compensate Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for necessary expenditures, in violation of the California Labor Code and the applicable IWC Wage Order.

- 20. Plaintiffs are informed and believe, and thereon allege, that each and every act and omission alleged herein was performed by, and/or attributable to, all Defendants, each acting as agents and/or employees of, and/or under the direction and control of, each of the other Defendants, and that said acts and failures to act were within the course and scope of said agency, employment, and/or direction and control.
- 21. As a direct and proximate result of the unlawful actions of Defendants, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have suffered, and continue to suffer, losses of earnings in amounts as yet unascertained, but subject to proof at trial, and within the jurisdiction of this Court.

### FACTUAL ALLEGATIONS

22. Plaintiffs are informed and believe, and thereon allege, that McDonald's operates approximately 103 corporately owned (i.e., non-franchise) fast food restaurants throughout California. In each of these corporate restaurants, McDonald's employs low-wage crew members

who perform a variety of duties, including but not limited to working as cashiers, taking food orders from customers at the counter and at the drive through, serving and presenting food to customers, stocking supplies, preparing and cooking food, and cleaning the restaurant.

- 23. McDonald's maintains tight control over its restaurants and requires each of its restaurants to operate in a manner that reduces labor costs while satisfying strict criteria for the timing of customer service, food production, and other restaurant functions.
- 24. McDonald's has a policy and practice of curtailing labor costs and requiring its restaurants to limit labor costs to no more than a predetermined percentage of its gross sales. Whenever during the course of a workday or other time period a particular restaurant's labor costs exceed that percentage, McDonald's requires its restaurant managers take prompt steps to reduce labor costs.
- 25. McDonald's limits labor costs not only by paying crew members low wages that are at or near the minimum wage, but also by maintaining, encouraging and approving policies that deny Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members their full and timely wages when due.
- 26. As a result of the policies and practices described below, time that Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members worked or work routinely did not or does not appear on their pay stubs, and McDonald's unlawfully failed or fails to compensate Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for all the time they have worked or for their missed, untimely, and shortened rest breaks and meal periods.

### Missed, Late and Shortened Meal Periods and Rest Breaks

27. McDonald's maintained and maintains a policy and practice of providing rest breaks and meal periods to Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members in such a manner that Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members did not or do not receive timely and full rest breaks and meal periods, and McDonald's failed or fails to pay required additional wages when Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members were not or are not provided timely and full rest breaks and meal periods.

- 28. McDonald's managers determined or determine when Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members could or may take rest breaks and meal periods.

  Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members were not or are not permitted to take a rest break or meal period without first being told by a manager they may do so.
- 29. McDonald's has a policy and practice of not providing a second duty-free 30-minute meal period or a third 10-minute rest break to crew members when they work for periods of more than ten hours. Plaintiff Cruz and Class Members have worked more than ten hours without receiving a second duty-free 30-minute meal period or a third 10-minute rest break.
- 30. Plaintiffs are informed and believe, and thereon allege, that McDonald's has a policy that provides that no employee is entitled to a second rest break until after working more than six and a half hours on a shift. Plaintiffs are informed and believe, and thereon allege, that pursuant to this policy McDonald's has failed and continues to fail to provide Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members with a second ten-minute rest break on shifts between six and six and a half hours long.
- 31. McDonald's has a policy and practice of not permitting crew members to take rest breaks and meal periods when the corporate restaurants are busy. Restaurant managers have not permitted Plaintiffs Sanchez, Cruz, Merino, and Valentin to take rest breaks and meal periods when the restaurants were busy.
- 32. McDonald's managers have a policy and practice of providing crew members with rest breaks that are less than ten minutes in length and meal periods that are less than 30 minutes in length; and Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have routinely received rest breaks that are less than ten minutes in length and meal periods that are less than 30 minutes in length.
- 33. Plaintiffs are informed and believe, and thereon allege, that McDonald's managers have a practice of adjusting the punch records of Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members to falsely reflect that Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members received full ten-minute rest breaks and full 30-minute meal periods when they did not.

- 34. On information and belief, McDonald's maintains several policies and practices related to provision of meal periods and rest breaks to Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members that routinely result in rest breaks and meal periods being untimely, including but not limited to the following:
- a. McDonald's has a written policy regarding rest breaks applicable to crew members, including Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members, that makes no reference to the timing of required rest breaks.
- b. McDonald's managers have a policy and practice of providing crew members, including Sanchez, Cruz, Merino, and Valentin and Class Members, with their first ten-minute rest breaks after more than four hours of work.
- c. McDonald's managers have a policy and practice of requiring crew members, including Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members, when they work shifts that entitle them to a second ten-minute rest break, to take their second ten-minute rest break toward the end or at the very end of their shift.
- d. McDonald's managers have a policy and practice of requiring crew members, including Plaintiffs Sanchez, Cruz, and Valentin and Class Members, to combine a ten-minute rest break with a 30-minute meal period.
- e. Plaintiffs are informed and believe, and thereon allege, that McDonald's required or requires Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members to take late rest breaks and meal periods or to combine rest breaks and meal periods in order to minimize the need to schedule coverage for crew members who are on breaks and to keep labor costs low.
- 35. Even though McDonald's time records generally record the exact times of crew member breaks (subject to the problems discussed below in paragraphs 36-43) and thus McDonald's has full knowledge of when Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have not received or are not receiving meal periods and rest breaks in compliance with California law because the meal periods or rest breaks are missed, late, or too short, McDonald's has a policy and practice of failing to pay Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members one hour of additional pay at their regular rate for each day in which they are not

provided a full and timely rest break or meal period for the reasons discussed in paragraphs 27-34 or for any other reason.

### Alteration of Time Records

- 36. McDonald's maintains a computer system that enables it to closely monitor data about labor and sales in each of its restaurants, in part by collecting information regarding each employee's hours, including punch-in and punch-out times, and pay rates, and McDonald's does in fact closely monitor data about labor and sales in each of its restaurants in this manner.
- 37. Plaintiffs are informed and believe, and thereon allege, that McDonald's through its computer system also tracks sales in each of McDonald's restaurants and can and does provide real-time information to McDonald's managers regarding the relationship of labor costs to sales. On information and belief, McDonald's directs its restaurant managers that labor costs may not exceed a certain percentage of sales, and has programmed its computer system to alert managers when labor costs exceed the specified percentage.
- 38. Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members in McDonald's corporate restaurants were or are required to punch in at the beginning of their shifts and to punch out at the end of their shifts. They were or are also generally required to punch out at the beginning and to punch back in at the end of each meal period and rest break.
- 39. McDonald's computer system records all Plaintiffs' and Class Members' punch-in and punch-out times. McDonald's uses such records for generating payroll.
  - 40. Plaintiffs are informed and believe, and thereon allege, that:
- a. The McDonald's computer system calculates and informs restaurant managers when a crew member's punch-in and punch-out times entitle that crew member to premium pay for overtime hours worked, and when a crew member has not received a full or timely rest break or meal period.
- b. McDonald's managers are able to—and routinely do—alter the punch-in and punch-out times of crew members in McDonald's computer system.
- c. McDonald's computer system records and reflects alterations to crew members' punch-in and punch-out times.

- d. McDonald's and its managers at the corporate restaurants where Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members are or have been employed have a pattern, policy, and practice of altering the contemporaneously recorded punch-in and punch-out times of crew members in order to change time entries that, if not changed, would demonstrate that a crew member did not receive a legally required meal period or rest break, or that a crew member worked time that would be subject to overtime pay requirements.
- e. McDonald's has been aware of, intended, and condoned the practice and policy of altering Plaintiffs Sanchez's, Cruz's, Merino's, and Valentin's and Class Members' time records in a manner that causes those time records to not accurately reflect the hours worked by Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members; indeed, the computerized records of crew members' punches are accessible to and monitored by managers throughout McDonald's hierarchy.

### Failure to Correct Inaccurate Time Records Causing Reduced Pay

- 41. McDonald's computer system records every crew member's first-time punch entry on a shift as a punch-in and any second punch entry as a punch-out, and will alternate thereafter between punch-ins and punch-outs until the computer system is reset.
- 42. McDonald's restaurants reset their computer systems during the overnight shifts. Following each such reset, the next attempt by a crew member to punch-out is recorded by the McDonald's computer system as a punch-in.
- Plaintiffs are informed and believe, and thereon allege, that McDonald's follows a policy or practice of failing to properly correct these problems with its time records and entering punch times that understate the hours actually worked by crew members. Plaintiffs Cruz, Merino, and Valentin are informed and believe, and thereon allege, that hours they and other Class Members worked on overnight shifts were not accurately recorded and compensated as a result of the overnight computer system reset. On information and belief, as result of this policy and practice, McDonald's failed or fails to pay Plaintiffs Cruz, Merino, and Valentin and Class Members who worked or work overnight shifts for all hours they worked or work.

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#### Five-Hour Shift Rule

- 44. McDonald's maintains a policy and practice of scheduling crew members for five-hour shifts and then requiring them to punch out shortly before the end of the five-hour shift.
- 45. McDonald's further maintains a policy and practice of requiring crew members who work the full five-hour shifts for which they are scheduled and who fail to clock out before five hours have elapsed on the clock to take 30-minute unpaid meal periods after their five-hour shift, to then punch back in at the end of the 30 minutes, and to punch back out after waiting one or two minutes ("five-hour rule"). This policy effectively requires crew members who fail to punch out early from their five-hour shifts to wait at or near the workplace for an additional 30 minutes, without being paid, and before being permitted to go home. Plaintiffs Cruz and Valentin have been required to take a 30-minute "meal" period after working slightly more than five hours as a result of the "five-hour rule."
- 46. Plaintiffs are informed and believe, and thereon allege, that McDonald's did not and does not pay crew members who are required to take a 30-minute unpaid meal period at the end of a five hour shift as a result of the "five-hour rule" for the period of time between when they punch back in and when they punch back out again after the mandatory 30-minute unpaid meal period described in paragraph 45.
- 47. McDonald's did not and does not inform Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members that they may waive an unpaid, 30-minute meal period when they have worked exactly five hours or a few minutes more than five hours.
- 48. Although a meal period is untimely when it does not commence within a crew member's first five hours of work (and so triggers a requirement under California law to pay an additional hour of wages at the employee's regular rate), McDonald's has a policy and practice of not paying Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members an additional hour of pay when it knows that they have worked more than five hours without a meal period, and instead required or requires crew members who work more than five hours to take an unpaid meal period before being permitted to go home. Plaintiffs Cruz and Valentin have been required, as a

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result of the five-hour rule, to stay for a late, unpaid 30-minute meal period, and were not paid an additional hour of wages at their regular rate of pay.

- 49. Plaintiffs are informed and believe, and thereon allege, that pursuant to McDonald's policy and practice, McDonald's has given crew members written and verbal warnings for seeking to leave at the end of their five-hour shifts and not to wait until the end of an unpaid 30-minute period to punch out and leave work.
- 50. McDonald's five-hour rule, as described in paragraphs 44-49, is punitive in nature and penalizes crew members who work their full scheduled shifts on the clock. The policy is used to discourage crew members from working their full scheduled shifts on the clock and to require crew members to punch out shortly before the end of their five-hour shifts and then to complete their work off the clock to avoid being required to stay and wait through a 30-minute unpaid meal period. Plaintiff Valentin has worked off the clock to avoid being required to stay through a 30-minute unpaid meal period pursuant to the "five-hour rule."
- McDonald's five-hour rule, as described in paragraphs 44-49, also causes every 51. crew member affected by this rule to work a split shift as defined by California law, yet McDonald's fails to pay any such affected worker the one-hour split shift minimum wage premium required by California law. By requiring workers on five-hour shifts to take a punitive 30-minute meal period against the workers' will if they fail to punch out before working a full five hours, and then to punch back in after 30 minutes and then punch out again for a second time, McDonald's is requiring those workers to punch in for two different periods of work that are separated by a period that is not a bona meal period or rest break, because it is imposed against the employees' will in a situation in which the employee can legally waive the break, and is imposed to benefit McDonald's, rather than the employee. Not only has McDonald's failed to pay the mandatory additional hour of pay required under California law for late meal periods whenever it enforces its five-hour rule by requiring crew members to take a punitive 30-minute break after they have worked for five or more hours, but McDonald's has also failed to pay the mandatory additional hour of minimum wage required under California law to crew members, including Plaintiffs Cruz and Valentin, who worked a split shift under the circumstances described above.

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### Off-the-Clock Work

- Defendants have required, suffered, or permitted Plaintiffs Sanchez, Cruz, Merino, 52. and Valentin and Class Members to perform substantial amounts of unpaid off-the-clock work in violation of California law.
- McDonald's managers require, suffer, or permit crew members to perform work 53. when they are not punched in on McDonald's computer system. McDonald's managers have routinely required, suffered, or permitted Plaintiffs Sanchez, Cruz, Merino, and Valentin to perform work before punching into the computer system to begin their shifts, while punched out of the computer system during a meal period or rest break or while traveling between stores, or after punching out of the computer system to complete tasks before leaving the restaurant, or while waiting for crew members who are scheduled to work the next shift to arrive and begin work.
- Plaintiffs are informed and believe, and thereon allege, that McDonald's restaurant 54. managers require crew members to engage in off-the-clock work in order to maintain low "labor" numbers in the McDonald's computer system and to avoid recording overtime hours, while maintaining expected service levels and service speeds during shifts and shift change-overs.
- 55. All of the unpaid work that McDonald's required, suffered, or permitted Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members to perform has benefitted Defendants, enabling them to keep labor costs lower, both in absolute terms and as a percentage of sales.

### Failure to Pay Overtime Rates

- 56. Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members who have worked more than eight hours per day or more than 40 hours per week have not received timely legally required premium pay for hours worked in excess of eight per day or 40 per week.
- Plaintiffs are informed and believe, and on that basis allege, that the McDonald's 57. computer system alerts McDonald's managers when a crew member's recorded punch-in and punch-out times indicate that the crew member has worked overtime, and notifies the managers that this is an "overtime violation."
- Plaintiffs are informed and believe, and on that basis allege, that McDonald's 58. managers have a policy and practice of altering Plaintiff Sanchez's, Cruz's, Merino's, and

Valentin's and Class Members' recorded hours in the McDonald's computer system so as to eliminate, move to another date, or otherwise alter recorded overtime hours worked to avoid McDonald's obligation to pay overtime premiums as required by California law.

### Failure to Keep Accurate Records and Provide Accurate Itemized Wage Statements

59. As a result of the policies and practices described above, McDonald's has not and does not keep accurate records of, or provide to Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members accurate itemized wage statements reflecting, all time that Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members work or their proper wage rates, including but not limited to overtime rates applicable to all hours that Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members work.

### Failure to Pay All Wages When Due for Discharged and Quitting Employees

- 60. McDonald's terminated Plaintiff Sanchez in or around June 2012 yet McDonald's failed to provide her with her final paycheck until two weeks after the date of her termination. When Plaintiff Sanchez was terminated, a McDonald's manager told Ms. Sanchez that her final paycheck would not be ready until the next pay period, which was two weeks later. McDonald's did not give Ms. Sanchez any option to receive her final paycheck another way or tell her she could provide specific mailing instructions for the paycheck.
- 61. Plaintiff Cruz quit his employment in or around January 2014. He provided McDonald's approximately two weeks' notice, and well more than 72 hours, of his intention to quit. Plaintiff Cruz went to the McDonald's restaurant where he worked on his final day but was not provided his final paycheck. He called McDonald's twice after his final day to ask for his final paycheck, but McDonald's still has not provided his final check.
  - 62. Plaintiff Valentin quit his employment in or around March 2014.
- 63. Plaintiffs are informed and believe, and thereon allege, that McDonald's has a policy and practice of failing to provide terminated crew members all wages due to them immediately upon termination at the place of discharge; and that McDonald's has a policy and practice of failing to provide all wages due to crew members who quit their employment, either (a) immediately at the time and place of quitting, for crew members who give at least 72 hours' notice

of their intention to quit, or (b) not later than 72 hours after quitting, either at the restaurant or through the mail to a mailing address designated by the crew member, for all other crew members.

### Failure to Reimburse Necessary Expenses

Valentin and Class Members wear McDonald's uniforms as a condition of employment.

McDonald's provided or provides a limited number of uniforms to Plaintiffs Sanchez, Cruz,
Merino, and Valentin and Class Members, yet has implemented no policy or practice that provides
for the maintenance of these uniforms. Consequently, Plaintiffs Sanchez, Cruz, Merino, and
Valentin and Class Members have been required to incur expenses and to spend unpaid time to
maintain their uniforms themselves. Because McDonald's runs a food service business, the
uniforms of Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members regularly become
extremely dirty over time and necessitate special and/or frequent cleaning. McDonald's has a
policy and practice of failing to reimburse Plaintiffs Sanchez, Cruz, Merino, and Valentin and
Class Members for the reasonable expenses they have incurred in maintaining their uniforms, and
of failing to pay them for the time they must spend maintaining their uniforms.

### **CLASS ACTION ALLEGATIONS**

- 65. This action is appropriately suited for a Class Action because:
- a. The potential class is significant, and, on information and belief, includes thousands of current and former McDonald's employees across California. Joinder of all current and former employees individually would be impractical.
- b. This action involves common questions of law and fact to the potential class because the action focuses on McDonald's systematic unlawful payroll practices, including but not limited to: McDonald's failure to pay Plaintiffs and Class Members all wages when due pursuant to California Labor Code §§204, 206, and 223 and IWC Wage Order No. 5-2001, §§3 and 4; McDonald's failure to provide Plaintiffs and Class Members with proper meal periods or to pay for missed, shortened or late meal period wages pursuant to California Labor Code §§226.7, 510, and 512 and IWC Wage Order No. 5-2001, §11; McDonald's failure to provide Plaintiffs and Class Members with proper rest breaks or to pay for missed, shortened or late rest break wages pursuant

c. Plaintiff Merino is currently employed, and Plaintiffs Sanchez, Cruz, and Valentin were employed, by McDonald's as crew members at all times during the Class Period. The claims of Plaintiffs Sanchez, Cruz, Merino, and Valentin are typical of the class of McDonald's crew members because McDonald's operates a chain of fast-food restaurants throughout the State of California, which are all under common ownership and control and maintain uniform operations, including the "McDonald's System." McDonald's has applied uniform wage and hour policies and practices—as challenged herein—at each of its California corporate restaurant locations at all times during the Class Period, including the restaurants worked at by Plaintiffs Sanchez, Cruz, Merino, and Valentin, and has subjected all crew members in the proposed class, including Plaintiffs Sanchez, Cruz, Merino, and Valentin, to identical violations of the California Labor Code, the applicable IWC wage order, and the California Business and Professions Code.

d. Plaintiffs Sanchez, Cruz, Merino, and Valentin are able to fairly and adequately protect the interests of all members of the class because it is in all Plaintiffs' best interests to

prosecute the claims alleged herein to obtain full compensation due to the class for all services rendered and hours worked and to obtain injunctive relief to protect the class from further wage and hour violations going forward. Counsel for Plaintiffs have the requisite resources and ability to prosecute this case as a class action and are experienced labor and employment attorneys who have successfully litigated other cases involving similar issues, including in class actions.

e. This suit is properly maintained as a class action under C.C.P. §382 because McDonald's has implemented a series of unlawful schemes that are generally applicable to the class, making it appropriate to issue final injunctive relief and corresponding declaratory relief with respect to the class as a whole. This suit is also properly maintained as a class action because the common questions of law and fact predominate over any questions affecting only individual members of the class. For all these and other reasons, a class action is superior to other available methods for the fair and efficient adjudication of the controversy set forth in this Complaint.

### FIRST CAUSE OF ACTION

Wage Theft – Failure to Pay All Wages When Due [Cal. Labor Code §§204, 206, 223, 1194, 1194.5 1195.5; IWC Wage Order No. 5-2001, §§3, 4] (Brought by Plaintiffs Sanchez, Cruz, Merino, and Valentin on behalf of Themselves and the Plaintiff Class Against All Defendants)

- 66. Plaintiffs incorporate herein by specific reference, as though fully set forth, the allegations in paragraphs 1 through 65.
- 67. At all times relevant herein, as part of McDonald's illegal payroll policies and practices to deprive their crew members all wages earned and due, McDonald's has failed and continues to fail to pay Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members all wages when they are due. These illegal policies and practices include but are not limited to the following:
- a. Altered and Inaccurate Records of Punch Times. McDonald's has failed and continues to fail to pay Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for all hours worked by following a policy and practice of encouraging, permitting, and/or ratifying managers or supervisors routinely to edit or delete time recorded in McDonald's computerized records by the punch-in and punch-out system and by failing to accurately record all hours worked

and meal periods and rest breaks taken by crew members, including but not limited to while the computer system is off. These policies and practices have resulted in McDonald's paying Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for less time than they have actually worked, and at times have resulted in McDonald's failure to pay Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for overtime they have earned by working more than eight hours in a day and/or more than 40 hours in a week.

- b. Off-the-Clock Work. In addition, McDonald's has followed and continues to follow a policy and practice of requiring, suffering, or permitting Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members to perform uncompensated work off the clock. McDonald's has failed and continues to fail to pay Plaintiffs Sanchez, Cruz, Merino, and Valentin for time spent working before punching in, for time spent working while punched out for a meal period or rest break or while traveling between stores, or for time spent working after punching out, including but not limited to time spent continuing to perform regular work duties while waiting for another employee to arrive to work the next shift, performing other tasks that needed to be completed but were not or are not completed during the shift, or completing tasks after punching out to avoid staying for a punitive unpaid 30-minute "meal" period pursuant to the "five-hour rule" described in paragraphs 44-51.
- C. Minimum Wages, Overtime, and Missed Meal Period and Rest Break Premium Wages. As alleged in the Second through Fifth Claims for Relief below and incorporated by reference here, Defendants have followed and continue to follow a policy and practice of failing to pay Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members additional wages due for missed, untimely, or shortened meal periods and rest breaks, overtime compensation, and minimum wages, thereby failing to pay Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members all wages due for all hours worked.
- 68. Through McDonald's conduct described above, and through its failure to properly pay minimum wages, overtime compensation, and missed break premium wages to Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members as alleged herein, McDonald's has violated and continues to violate Labor Code §§204, 206, and 1195.5, which require employers,

including McDonald's, to pay their employees their full wages when due, and Labor Code §223, which prohibits employers, including McDonald's, from secretly paying a lower wage than required by statute or contract.

- 69. McDonald's has committed and continues to commit the acts alleged herein knowingly and willfully.
- 70. As a proximate result of McDonald's unlawful actions and omissions, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have been damaged in an amount according to proof at trial, and seek all wages earned and due, plus interest thereon.
- 71. McDonald's conduct described herein violates California Labor Code §§204, 510, 1194, 1198 and IWC Wage Order No. 5-2001, §§3 and 4. Therefore, pursuant to California Labor Code §§200, 210, 558, 1194, 1197.1, and other applicable provisions under the California Labor Code and IWC Wage Orders, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members are entitled to recover the unpaid balance of wages owed to them by McDonald's, plus interest, penalties, attorneys' fees, expenses, and costs of suit. Pursuant to California Labor Code §1194.5, Plaintiff Merino and current McDonald's employee Class Members, who are low-wage workers for whom McDonald's failure to pay wages for all hours worked when due creates substantial hardship, are also entitled to preliminary and permanent injunctive relief against further violations of these laws and wage orders.

SECOND CAUSE OF ACTION

Failure to Provide Required Meal Periods or Pay Missed Meal Period Wages [Cal. Labor Code §§226.7, 510, 512, 1194, 1194.5, 1197, 1198; IWC Wage Order No. 5-2001, §11]

(Brought by Plaintiffs Sanchez, Cruz, Merino, and Valentin on behalf of Themselves and the Plaintiff Class Against All Defendants)

- 72. Plaintiffs incorporate herein by specific reference, as though fully set forth, the allegations in paragraphs 1 through 71.
- 73. During the Class Period, as part of McDonald's illegal payroll policies and practices to deprive their non-exempt employees all wages earned and due, McDonald's has failed to provide and continues to fail to provide Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members full and timely meal periods, and has failed to provide and continues to fail to provide

missed meal period wages when they receive no, late, or shortened meal periods, in violation of California Labor Code §§226.7, 512 and IWC Order No. 5-2001, §11.

- 74. Specifically, McDonald's has followed and continues to follow a policy and practice of requiring, suffering, or permitting Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members to work for periods in excess of 5 hours without providing them a full timely bona fide meal period of not less than 30 minutes.
- 75. In addition, McDonald's has followed and continues to follow a policy and practice of requiring, suffering, or permitting crew members to work for periods in excess of 10 hours without providing them a second meal period of not less than 30 minutes. Plaintiff Cruz and other Class Members who have worked for periods in excess of 10 hours were not provided a second meal period of not less than 30 minutes during such shifts.
- 76. When Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members received or receive meal periods, these meal periods often have been, and continue to be, late, short and/or interrupted. McDonald's restaurants are frequently busy and McDonald's has implemented and continues to implement a policy and practice of understaffing its restaurants, including but not limited to understaffing all Plaintiffs' and Class Members' positions as crew members.

  McDonald's has permitted and continues to permit Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members to take breaks only when told to do so by their managers. McDonald's also has prohibited and continues to prohibit Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members from taking breaks when the restaurant is busy. Through these and other policies and practices, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members regularly have been denied, and continue to be denied, the opportunity to take a full, uninterrupted, and timely meal period as required under the California Labor Code §§226.7, 512, and IWC Wage Order No. 5-2001, §11.
- 77. McDonald's has further violated and continues to violate California Labor Code §§226.7 and IWC Wage Order No. 5-2001, §11 by failing to compensate Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members who are not provided with a timely and full 30-minute meal period, in accordance with the applicable wage order, one additional hour of compensation at

each employee's regular rate of pay for each workday that a timely and full meal period is not provided.

- §§226.7 and 512 and IWC Wage Order No. 5-2001, §11 by implementing and enforcing the "five-hour rule" described in paragraphs 44-51. Specifically, McDonald's has followed and continues to follow a policy or practice whereby, when crew members are scheduled to work five hours and in fact work exactly five hours or slightly more than five hours on the clock, McDonald's forces them to take a punitive "meal period," requiring them to punch out after the five hours or slightly more than five hours of work for an unpaid 30-minute "break" and then to punch back in for a brief time period before punching out again. By strictly enforcing and implementing this five-hour rule, McDonald's has failed and continues to fail to provide timely meal periods or late meal period pay in violation of California Labor Code §§226.7 and 512 and IWC Wage Order No. 5-2001, §11, because these punitive meal periods begin after more than five hours of work. Plaintiffs Cruz and Valentin have had late meal periods beginning after more than five hours on a five-hour shift because of the "five-hour rule."
- 79. McDonald's has committed and continues to commit the acts alleged herein knowingly and willfully.
- 80. As a proximate result of the aforementioned violations, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have been damaged in an amount according to proof at trial, and seek all wages earned and due, interest, penalties, expenses, and costs of suit. Pursuant to California Labor Code §1194.5, Plaintiff Merino and current employee Class Members, who are low-wage workers for whom McDonald's failure to provide full and timely meal periods or to pay the requisite amount when required meal periods are missed creates substantial hardship, are also entitled to preliminary and permanent injunctive relief against further violations of the meal period laws and wage orders.

### THIRD CAUSE OF ACTION

Failure to Provide Required Rest Breaks or Pay Missed Rest Break Wages [Cal. Labor Code §§226.7, 512, 1194.5 1198; IWC Wage Order No. 5-2001, §12] (Brought by Plaintiffs Sanchez, Cruz, Merino, and Valentin on behalf of Themselves and the Plaintiff Class Against All Defendants)

- 81. Plaintiffs incorporate herein by specific reference, as though fully set forth, the allegations in paragraphs 1 through 80.
- 82. At all times relevant herein, as part of McDonald's illegal payroll policies and practices to deprive crew members of all wages earned and due, McDonald's has failed and continues to fail to provide full and timely rest breaks to Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members, and has failed to provide and continues to fail to provide missed rest break wages when they receive no, late, or shortened rest breaks, in violation of California Labor Code §§226.7 and 512, and IWC Wage Order No. 5-2001, §12.
- 83. As set forth above, McDonald's owns and operates a busy restaurant chain yet willfully understaffs its California corporate restaurant locations, in part to satisfy McDonald's objectives that labor costs be kept to a minimum, including below a certain percentage of gross sales. As a direct consequence of this understaffing and imperative to keep labor costs low during the Class Period, Plaintiffs Sanchez's, Cruz's, Merino's, and Valentin's and Class Members' rest breaks, when provided at all, have been and continue to be short, late, and/or interrupted, as described in paragraphs 27 through 35. McDonald's additionally has failed and continues to fail to authorize and permit crew members who work shifts longer than ten hours, including Plaintiff Cruz, to take a third rest break during such shifts.
- 84. Additionally, McDonald's has followed and continues to follow a policy or practice of failing to provide Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members 10-minute rest breaks in the middle of work periods, including but not limited to by requiring crew members to take their first 10-minute rest break after more than four hours of work, by requiring crew members to take their 10-minute rest breaks consecutively with their 30-minute meal periods, or by requiring crew members to take a second 10-minute rest break near, at the very end, or following

the end of their scheduled shifts, thereby violating California Labor Code §226.7 and IWC Wage Order No. 5-2001, §12.

- 85. McDonald's has further violated and continues to violate California Labor Code §226.7 and IWC Wage Order No. 5-2001, §12 by failing to pay Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members who were not provided with a timely, full 10-minute rest break, in accordance with the applicable wage order, one additional hour of compensation at each employee's regular rate of pay for each workday that a full and timely rest break was not provided.
- 86. McDonald's has committed and continues to commit the acts alleged herein knowingly and willfully.
- 87. As a proximate result of the aforementioned violations, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have been damaged in an amount according to proof at trial, and seek all wages earned and due, interest, penalties, expenses, and costs of suit. Pursuant to California Labor Code §1194.5, Plaintiff Merino and current employee Class Members, who are low-wage workers for whom McDonald's failure to provide required rest breaks or pay the requisite amount when required rest breaks are missed creates substantial hardship, are also entitled to preliminary and permanent injunctive relief against further violations of the rest break laws and wage orders.

### FOURTH CAUSE OF ACTION

Failure to Pay Overtime Wages

[Cal. Labor Code §§510, 1194, 1194.5, 1198; IWC Wage Order No. 5-2001, §3]

(Brought by Plaintiffs Sanchez, Cruz, Merino, and Valentin on behalf of Themselves and the Plaintiff Class Against All Defendants)

- 88. Plaintiffs incorporate herein by specific reference, as though fully set forth, the allegations in paragraphs 1 through 87.
- 89. Pursuant to California Labor Code §§510, 1194, and IWC Wage Order No. 5-2001, §3, McDonald's is required to compensate crew members for all overtime, which is calculated at one and one-half times the regular rate of pay for all hours worked in excess of eight hours per day and/or forty hours per week, and for the first eight hours on the seventh consecutive workday, with

double time for all hours worked in excess of twelve hours in any workday and for all hours worked in excess of eight hours on the seventh consecutive day of work in any workweek.

- 90. Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members are current and former non-exempt employees entitled to the protections of California Labor Code §§510, 1194, and IWC Wage Order No. 5-2001. During the Class Period, McDonald's has failed and continues to fail to compensate Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for all overtime hours worked as required under the foregoing provisions of the California Labor Code and IWC Wage Order by failing to pay overtime at one and one-half or double the regular rate of pay as provided by California Labor Code §§510, 1194, and IWC Wage Order No. 5-2001, §3.
- 91. Additionally, McDonald's has failed and continues to fail to pay Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for all overtime hours, including but not limited to, on information and belief: hours that McDonald's requires, permits, or suffers them to work off the clock; hours that McDonald's alters or removes; or hours McDonald's moves in its payroll records from one day to another to avoid overtime rates.
- 92. McDonald's has committed and continues to commit the acts alleged herein knowingly and willfully.
- 93. In violation of California law, McDonald's has knowingly and willfully refused to perform its obligations to compensate Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for all overtime wages earned and all hours worked. As a proximate result, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have suffered, and continue to suffer, substantial losses related to the use and enjoyment of such wages, lost interest on such wages, and expenses and attorneys' fees in seeking to compel McDonald's to fully perform its obligations under state law, all to their respective damages in amounts according to proof at time of trial, and within the jurisdiction of this Court.
- 94. McDonald's conduct described herein violates California Labor Code §§510, 1194, 1198 and IWC Wage Order No. 5-2001, §3. Therefore, pursuant to California Labor Code §§200, 203, 226, 558, 1194, 1197.1, and other applicable provisions under the California Labor Code and IWC Wage Orders, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members are entitled

to recover the unpaid balance of wages owed to them by McDonald's, plus interest, penalties, attorneys' fees, expenses, and costs of suit. Pursuant to California Labor Code §1194.5, Plaintiff Merino and current employee Class Members, who are low-wage workers for whom McDonald's failure to pay required overtime creates substantial hardship, are also entitled to preliminary and permanent injunctive relief against further violations of these laws and wage orders.

FIFTH CAUSE OF ACTION

Failure to Pay Minimum Wages
[Cal. Labor Code §§1182.12, 1194, 1194.2, 1194.5, 1197, 1198;
IWC Wage Order No. 5-2001, §4]
(Brought by Plaintiffs Sanchez, Cruz, Merino, and Valentin
on behalf of Themselves and the Plaintiff Class
Against All Defendants)

- 95. Plaintiffs incorporate herein by specific reference, as though fully set forth, the allegations in paragraphs 1 through 94.
- 96. Pursuant to California Labor Code §§1194, 1197, and IWC Wage Order No. 5-2001, §4, payment to an employee of less than the applicable minimum wage for all hours worked in a payroll period is unlawful. IWC Wage Order No. 5-2011, §4(C) further requires all employers, including McDonald's, to pay an employee one hour's pay at the minimum wage in addition to the employee's pay for that workday when an employee works a split shift.
- 97. During the Class Period, McDonald's has failed and continues to fail to pay Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members minimum wages for all hours worked, including but not limited to hours McDonald's requires, permits, or suffers Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members to work off the clock, or hours worked that McDonald's alters or removes in its computer system.
- 98. In addition, McDonald's "five-hour rule" described in paragraphs 44-51 has resulted and continues to result in crew members working split shifts when McDonald's requires them to clock out for 30 minutes at the end of their shifts, then clock back in and clock out again shortly thereafter. These punitive 30-minute periods are not bona fide meal periods or rest breaks. McDonald's has had and continues to have a policy and practice of failing to pay crew members one hour's pay at minimum wage when they work these split shifts as a result of the "five-hour rule," in violation of IWC Wage Order No. 5-2001, §4(c). Plaintiffs Cruz and Valentin have been

required to take a punitive 30-minute period after the end of a scheduled five-hour shift pursuant to the "five-hour rule" and have not been paid one hour's pay at minimum wage as compensation for the resulting split shift.

- 99. McDonald's has committed and continues to commit the acts alleged herein knowingly and willfully.
- 100. McDonald's conduct described herein violates California Labor Code §§1194, 1197, and IWC Wage Order No. 5-2001, §4. As a proximate result of the aforementioned violations, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have been damaged in an amount according to proof at trial. Therefore, pursuant to California Labor Code §§200, 203, 226, 558, 1194, 1197.1, and other applicable provisions under the Labor Code and IWC Wage Orders, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members are entitled to recover the unpaid balance of wages owed to them by McDonald's, plus interest, penalties, attorneys' fees, expenses, and costs of suit. Pursuant to California Labor Code §1194.5, Plaintiff Merino and current employee Class Members, who are low-wage workers for whom McDonald's failure to pay required minimum wage for all hours worked creates substantial hardship, are also entitled to preliminary and permanent injunctive relief against further violations of these laws and wage orders.

### SIXTH CAUSE OF ACTION

Failure to Pay All Wages Due to Discharged and Quitting Employees
[Cal. Labor Code §§201, 202, 203, 1194.5]
(Brought by Plaintiffs Sanchez, Cruz, Merino, and Valentin
on behalf of Themselves and the Plaintiff Class
Against All Defendants)

- 101. Plaintiffs incorporate herein by specific reference, as though fully set forth, the allegations in paragraphs 1 through 100.
- 102. Pursuant to California Labor Code §§201, 202, and 203, McDonald's is required to pay all earned and unpaid wages to an employee who is discharged or quits. California Labor Code §201 mandates that if an employer discharges an employee, the employee's wages accrued and unpaid at the time of discharge are due and payable immediately. California Labor Code §202 mandates that if an employee quits, the employee's wages accrued and unpaid at the time of

quitting are due and payable no later than 72 hours after the employee quits his or her employment, unless the employee provided at least 72 hours of previous notice of his or her intention to quit, in which case the wages are due immediately at the time of quitting.

- 103. California Labor Code §203 provides that if an employer willfully fails to pay, in accordance with California Labor Code §§201 and 202, any wages of an employee who is discharged or who quits, the employer is liable for waiting time penalties in the form of continued compensation to the employee at the same rate for up to 30 work days.
- 104. McDonald's terminated Plaintiff Sanchez in or around June 2012, yet McDonald's failed to provide Plaintiff Sanchez with her final paycheck until two weeks after the date of her termination thereby violating California Labor Code §§201, 202, and 203.
- 105. Plaintiff Cruz quit his employment in or around January 2014. Plaintiff Cruz gave McDonald's more than 72 hours' notice of his intention to quit, and he was present at the restaurant on his final day of employment, but he was not provided his final paycheck that day. Moreover, he called McDonald's twice after his final day to ask for his paycheck and McDonald's still did not provide him his final paycheck.
  - 106. Plaintiff Valentin quit his employment in or around March 2014.
- 107. Plaintiffs are informed and believe, and thereon allege, that at all relevant times herein, as part of McDonald's illegal payroll policies and practices to deprive crew members of all wages earned and due, McDonald's has engaged and continues to engage in a policy and practice of willfully failing to provide final paychecks to Class Members who quit or are discharged within the time periods required by California Labor Code §§201, 202, and 203.
- 108. Additionally, because McDonald's has failed and continues to fail to properly compensate Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for all hours worked when due, overtime wages, minimum wages, and non-compliant meal periods and rest breaks, McDonald's also has willfully failed and continues to fail to pay accrued wages and other compensation to former employee Plaintiffs Sanchez, Cruz, and Valentin and discharged and quitting Class Members in accordance with California Labor Code §§201 and 202. As a result, Plaintiffs Sanchez, Cruz, and Valentin and former employee Class Members are entitled to all

available statutory penalties, including the waiting time penalties provided in California Labor Code §203, together with interest thereon, as well as other available remedies.

109. As a proximate result of McDonald's unlawful actions and omissions, Plaintiffs Sanchez, Cruz, and Valentin and former employee Class Members have been deprived of compensation in an amount according to proof at the time of trial, and are entitled to recovery of such amounts, plus interest thereon, and attorneys' fees and costs, pursuant to California Labor Code §1194. Pursuant to California Labor Code §1194.5, Plaintiff Merino and current employee Class Members, who are low-wage workers for whom McDonald's failure to pay required wages when due if and when they leave McDonald's employment would create substantial hardship, are also entitled to preliminary and permanent injunctive relief against further violations of California Labor Code §\$201-203.

### SEVENTH CAUSE OF ACTION

Failure to Maintain Required Records
[Cal. Labor Code §§ 226, 1174, 1194.5, 1198; IWC Wage Order No. 5-2001, § 7]
(Brought by Plaintiffs Sanchez, Cruz, Merino, and Valentin
on behalf of Themselves and the Plaintiff Class
Against All Defendants)

- 110. Plaintiffs incorporate herein by specific reference, as though fully set forth, the allegations in paragraphs 1 through 109.
- 111. During the Class Period, as part of McDonald's illegal payroll policies and practices to deprive Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members of all wages earned and due, McDonald's has knowingly and intentionally failed and continues to fail to maintain records as required under California Labor Code §§226, 1174, and IWC Wage Order No. 5-2001, §7, including but not limited to the following records: total daily hours worked by each employee and the applicable regular and overtime rates of pay; all deductions; meal periods; time records showing when each employee begins and ends each work period; and accurate itemized statements.
- 112. McDonald's has failed and continues to fail to provide Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members with clear and accurate itemized wage statements reflecting the actual hours worked and the applicable regular and overtime rates of pay associated with these hours worked.

- 113. Additionally, McDonald's has failed to provide Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members with itemized wage statements identifying the name and/or address of the legal entity that was their employer as required under California Labor Code §226.
- 114. As a proximate result of McDonald's unlawful actions and omissions, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have been and continue to be damaged in an amount according to proof at trial, and are entitled to all wages earned and due, plus interest thereon. Additionally, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members are entitled to all available statutory penalties, including but not limited to civil penalties pursuant to California Labor Code §\$226(e), 226.3, and 1174.5, and an award of costs, expenses, and reasonable attorneys' fees, including but not limited to those provided in California Labor Code §226(e), as well as other available remedies. Pursuant to California Labor Code §1194.5, Plaintiff Merino and current employee Class Members, who are low-wage workers for whom McDonald's failure to maintain required accurate records of all hours worked and rates of pay creates substantial hardship, are also entitled to preliminary and permanent injunctive relief against further violations of these laws and wage orders.

EIGHTH CAUSE OF ACTION

Failure to Furnish Accurate Itemized Wage Statements
[Cal. Labor Code §§204, 226, 1194.5; IWC Wage Order No. 5-2001, §7]
(Brought by Plaintiffs Sanchez, Cruz, Merino, and Valentin
on behalf of Themselves and the Plaintiff Class
Against All Defendants)

- 115. Plaintiffs incorporate herein by specific reference, as though fully set forth, the allegations in paragraphs 1 through 114.
- 116. During the Class Period, McDonald's has routinely failed and continues to fail to provide Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members with timely, accurate, and itemized wage statements in writing showing each employee's gross wages earned, total hours worked, all deductions made, net wages earned, the name and address of the legal entity or entities employing Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members, and all applicable hourly rates in effect during each pay period and the corresponding number of hours worked at each hourly rate, in violation of California Labor Code §226 and IWC Wage Order No. 5-2001, §7.

- 117. During the Class Period, McDonald's has knowingly and intentionally failed and continues to fail to provide Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members with timely, accurate, and itemized wage statements in accordance with California Labor Code §226(a). As set forth above, McDonald's has provided and continues to provide Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members with wage statements that are unclear and that inaccurately and illegally fail to reflect the actual hours worked and the regular and overtime rates of pay associated with these hours worked.
- 118. Additionally, McDonald's has failed to provide Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members with itemized wage statements identifying the name and/or address of the legal entity that was their employer as required under California Labor Code §226.
- 119. As a proximate result of McDonald's unlawful actions and omissions, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have been damaged in an amount according to proof at trial, and seek all wages earned and due, plus interest thereon. Additionally, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members are entitled to all available statutory penalties, including but not limited to civil penalties pursuant to California Labor Code §\$226(e), 226.3, and 1174.5, and an award of costs, expenses, and reasonable attorneys' fees, including but not limited to those provided in California Labor Code §226(e), as well as other available remedies. Pursuant to California Labor Code §1194.5, Plaintiff Merino and current employee Class Members, who are low-wage workers for whom McDonald's failure to provide itemized wage statements accurately showing all hours worked and wage rates creates substantial hardship, are also entitled to preliminary and permanent injunctive relief against further violations of these laws and wage orders.

### NINTH CAUSE OF ACTION

Failure to Indemnify Employees for Necessary Expenditures
Incurred in Discharge of Duties
[Cal. Labor Code §§221, 450, 1198, 2802, 1194.5; IWC Wage Order No. 5-2001, §9]
(Brought by Plaintiffs Sanchez, Cruz, Merino, and Valentin
on behalf of Themselves and the Plaintiff Class
Against All Defendants)

120. Plaintiffs incorporate herein by specific reference, as though fully set forth, the allegations in paragraphs 1 through 119.

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121. California Labor Code §2802(a) requires an employer to indemnify an employee for all necessary expenditures or losses incurred by the employee in direct consequence of the discharge of his or her duties, or of his or her obedience to the directions of the employer. California Labor Code §221 makes it unlawful for employers to collect or receive from an employee any part of wages paid. California Labor Code §450 makes it unlawful for an employer to compel or coerce employees to purchase anything of value from the employer. IWC Wage Order 5-2001, §9(A), provides that if an employer requires a uniform or part of a uniform to be worn by an employee, the employer must provide and maintain the uniform, or pay for the maintenance of that uniform.

- During the Class Period, McDonald's has knowingly and willfully failed and 122. continues to fail to indemnify Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for all business expenses and/or losses incurred in direct consequence of the discharge of their duties while working under the direction of McDonald's, including but not limited to by failing to maintain uniforms McDonald's required and continues to require Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members to wear. Although McDonald's has provided Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members with a limited number of uniforms, McDonald's has implemented no policy that provides for the maintenance of these uniforms. Consequently, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have been and continue to be required to maintain their uniforms themselves, without being compensated for the costs of such maintenance. As Defendants run a food service business, the uniforms of Plaintiff Sanchez, Cruz, Merino, and Valentin and Class Members regularly become extremely dirty over time and necessitate special and/or frequent cleaning. McDonald's has failed and continues to fail to reimburse Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for the time spent and the reasonable expenses they incur in maintaining their uniforms in violation of California Labor Code §2802 and IWC Wage Order No. 5-2001, §9(A).
- 123. By requiring Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members to pay for work-related expenses without reimbursement, McDonald's, pursuant to its policy and

practice, has willfully violated and continues to violate California Labor Code §§221, 450, and 2802.

124. As a proximate result of McDonald's unlawful actions and omissions, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members have been damaged in an amount according to proof at trial, and seek reimbursement of all necessary expenditures, coerced payments, and unlawful deductions, plus interest thereon pursuant to California Labor Code §§221, 450, and 2802(b). Additionally, Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members are entitled to all available statutory penalties and an award of costs, expenses, and reasonable attorneys' fees, including those provided in California Labor Code §2802(c), as well as other available remedies. Pursuant to California Labor Code §1194.5, Plaintiff Merino and current employee Class Members, who are low-wage workers for whom McDonald's failure to reimburse necessary business expenses creates substantial hardship, are also entitled to preliminary and permanent injunctive relief against further violations of the laws and wage orders alleged herein.

### TENTH CAUSE OF ACTION

Unfair and Unlawful Business Practices
[Cal. Bus. & Prof. Code §17200 et seq.]
(Brought by Plaintiffs Sanchez, Cruz, Merino, and Valentin
on behalf of Themselves and the Plaintiff Class
Against All Defendants)

- 125. Plaintiffs incorporate herein by specific reference, as though fully set forth, the allegations in paragraphs 1 through 124.
- Labor Code and/or the applicable IWC Wage Order as alleged herein, including but not limited to McDonald's wage theft through failure to pay all wages when due; McDonald's failure and refusal to provide required meal periods or to pay required wages when meal periods are missed, late, or shortened; McDonald's failure and refusal to provide required rest breaks or to pay required wages when rest breaks are missed, late, or shortened; McDonald's failure and refusal to pay overtime compensation; McDonald's failure and refusal to pay minimum wages; McDonald's failure and refusal to pay all wages due to discharged and quitting employees; McDonald's failure and refusal to furnish accurate itemized wage statements; McDonald's failure and refusal to maintain required

records; and McDonald's failure and refusal to indemnify Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members for necessary expenditures and/or losses incurred in discharging their duties, constitutes an unfair and unlawful business practice under California Business and Professions Code §17200 et seq.

- 127. McDonald's violations of California wage and hour laws constitute a business practice because McDonald's aforementioned acts and omissions have been done repeatedly over a significant period of time, and in a systematic manner, to the detriment of Plaintiffs and Class Members.
- 128. McDonald's has avoided and continues to avoid payment of wages, overtime wages, minimum wages, meal periods, rest breaks, and other benefits as required by the California Labor Code, the California Code of Regulations, and the applicable IWC Wage Order. Further, McDonald's has failed and continues to fail to record, report, and pay the correct sums of assessment to the state authorities under the California Labor Code and other applicable regulations.
- 129. As a result of McDonald's unfair and unlawful business practices, McDonald's has reaped and continues to reap unfair and illegal profits during the Class Period at the expense of Plaintiffs Sanchez, Cruz, Merino, and Valentin, Class Members, and members of the public. McDonald's should be made to disgorge its ill-gotten gains and to restore them to Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members.
- 130. McDonald's unfair and unlawful business practices entitle Plaintiff Merino and current employee Class Members to seek preliminary and permanent injunctive relief, and entitle Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members to seek equitable relief including but not limited to orders that McDonald's account for, disgorge, and restore to Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members the wages and other compensation unlawfully withheld from them. Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members are entitled to restitution of all monies to be disgorged from McDonald's in an amount according to proof at the time of trial.

136. Pursuant to the California Private Attorneys General Act of 2004 ("PAGA"), Labor Code §§2698-2699.5, Plaintiffs Sanchez, Cruz, Merino, and Valentin seek to recover civil

alleged violations of the California Labor Code were committed against Plaintiffs Sanchez, Cruz,

Merino, and Valentin and continue to be committed against Plaintiff Merino.

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### PRAYER FOR RELIEF

WHEREFORE, Plaintiffs Sanchez, Cruz, Merino, and Valentin, individually and on behalf of all other persons similarly situated, respectfully pray for relief against all Defendants, and each of them, as follows:

- 1. For compensatory damages in an amount to be ascertained at trial;
- 2. For restitution of all monies due to Plaintiffs Sanchez, Cruz, Merino, and Valentin and Class Members, as well as disgorged profits from the unfair and unlawful business practices of McDonald's;
- 3. For meal period and rest break compensation pursuant to California Labor Code §226.7 and IWC Wage Order No. 5-2001;
  - 4. For liquidated damages pursuant to California Labor Code §1194.2;
- 5. For preliminary and permanent injunctive relief on behalf of Plaintiff Merino enjoining McDonald's from violating the relevant provisions of the California Labor Code and the IWC Wage Orders, and from engaging in the unfair and unlawful business practices complained of herein;
- 6. For waiting time penalties for Plaintiffs Sanchez, Cruz, and Valentin and former employee Class Members pursuant to California Labor Code §203;
- 7. For statutory and civil penalties according to proof, including but not limited to all penalties authorized by the California Labor Code §§210, 225.5, 226(e), 226.3, 1174.5, 1197.1, and 2699:
- 8. For interest on the unpaid wages at 10% per annum pursuant to California Labor Code §§218.6, 1194, 2802, California Civil Code §§3287, 3288, and/or any other applicable provision providing for pre-judgment interest;
- 9. For reasonable attorneys' fees and costs pursuant to California Labor Code §§218.5, 226, 1194, 2802, and 2699, and California Code of Civil Procedure §1021.5, and/or any other applicable provisions providing for attorneys' fees and costs;
  - 10. For declaratory relief;
  - 11. For an order requiring and certifying this action as a class action;

1	12. For an order appointing Plaintiffs Sanchez, Cruz, Merino, and Valentin as class			
2	representatives, and Plaintiffs' counsel as class counsel; and			
. 3	13.	13. For such further relief that the Court may deem just and proper.		
4	DATED:	June 6, 2014 Respectfully submitted,		
5		MATTHEW J. MATERN		
6		AUBRY WAND  Matern Law Group		
7				
8		MICHAEL RUBIN BARBARA J. CHISHOLM		
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11		JOSEPH M. SELLERS ABIGAIL E. SHAFROTH		
12		Cohen Milstein Setters & Toll, PLLC		
13				
14		By: Matthew J. Matern		
15		Attorneys for Plaintiffs		
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## DEMAND FOR JURY TRIAL

Plaintiffs Sanchez, Cruz, Merino, and Valentin, on behalf of themselves and all others similarly situated, hereby demand a jury trial with respect to all issues triable of right by jury.

DATED: June 6, 2014 Respectfully submitted,

MATTHEW J. MATERN AUBRY WAND Matern Law Group

MICHAEL RUBIN BARBARA J. CHISHOLM MATTHEW J. MURRAY Altshuler Berzon LLP

JOSEPH M. SELLERS ABIGAIL E. SHAFROTH

Cohen Milstein Sollors & Toll, PLLC

Matthew J. Matern

Attorneys for Plaintiffs

By:

# PROOF OF SERVICE ty of Los Angeles, State of tion. My hydrogs address in

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I am employed in the County of Los Angeles, State of California. I am over the age of 18 years, and not a party to this action. My business address is 1230 Rosecrans Avenue, Suite 200, Manhattan Beach, California 90266.

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On June 6, 2014, I served the following document or documents:

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### THIRD AMENDED COMPLAINT

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 $\boxtimes$ 

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By electronic service (via electronic filing service provider). I caused the documents to be electronically transmitted to Case Anywhere, an electronic filing service provider, at www.caseanywhere.com, pursuant to the Court's Electronic Case Management Order governing the matter titled *Maria Sanchez*, et al. v. McDonald's Restaurants of California, Inc., et al., mandating electronic service. The transmission was reported as complete and without error to the addresses as stated on the attached service list.

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Attorneys for Plaintiffs Maria Sanchez, David Cruz, Ines Mendez Merino, and Jonathan Valentin, on behalf of themselves and all others similarly situated

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Page 1

1 2	COHEN MILSTEIN SELLERS & TOLL, PLLC Joseph M. Sellers, Esq.	Attorneys for Plaintiffs Maria Sanchez, David Cruz, Ines Mendez Merino, and Jonathan Valentin, on behalf of themselves and all
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4	Washington, DC 20005	
5	Telephone: (202) 408-4600 Facsimile: (202) 408-4699	
6	E-mail: jsellers@cohenmilstein.com ashafroth@cohenmilstein.com	
7	I declare under penalty of perjury under to foregoing is true and correct. Executed on June 6	he laws of the State of California that the 6, 2014 at Manhattan Beach, California.
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