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**SUPERIOR COURT OF THE STATE OF CALIFORNIA
COUNTY OF SANTA CLARA**

IN RE ALPHABET INC. SHAREHOLDER
DERIVATIVE LITIGATION

Lead Case No. 19CV341522

This Document Relates To:
ALL ACTIONS

**STIPULATION AND AGREEMENT
OF SETTLEMENT**

Judge: Hon. Brian C. Walsh

Dep't: 1 (Complex Civil Litigation)

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1 R. Mulally, Ann Mather, Roger W. Ferguson, Jr., Diane B. Greene, Shirley M. Tilghman, Laszlo
2 Bock, David C. Drummond, Eileen Naughton, and Ruth E. Porat, and Nominal Defendant Alphabet
3 Inc.

4 (b) “**Board**” means Alphabet’s Board of Directors.

5 (c) “**California Action**” means the actions consolidated as *In re Alphabet Inc. S’holder*
6 *Deriv. Litig.*, Lead Case No. 19CV341522 (Cal. Super Ct., Cnty. of Santa Clara), including *AP-*
7 *Fonden v. Bock*, Case No. 19CV344792 (Cal. Super. Ct., Cnty. of Santa Clara).

8 (d) “**California State Court**” means the Superior Court for the State of California,
9 County of Santa Clara.

10 (e) “**Co-Lead Plaintiffs**” means Plaintiff Northern California Pipe Trades Pension Plan,
11 Plaintiff Teamsters Local 272 Labor Management Pension Fund, and Plaintiff James Martin.

12 (f) “**Current Alphabet Stockholders**” means any Person who owned Alphabet common
13 stock as of the date of the execution of this Stipulation (which shall be defined by the date of the last
14 signature on the Stipulation) and who continues to hold such Alphabet common stock as of the date
15 of the Settlement Hearing, excluding the Individual Defendants, the current officers and directors of
16 Alphabet, members of their immediate families, and their legal representatives, heirs, successors, or
17 assigns, and any entity in which the Individual Defendants have or had a controlling interest.

18 (g) “**Delaware Action**” means the action captioned as *Irving Firemen’s Relief & Ret.*
19 *Fund v. Page et al.*, Case No. 2019-0355-SG (Del. Ch.).

20 (h) “**Delaware Counsel**” means Scott + Scott, Attorneys at Law, LLP.

21 (i) “**Demands**” refers collectively to the stockholder litigation demands made by: Esther
22 Schlafrig (dated February 14, 2019); D.M. Cohen, Inc. (dated February 22, 2019); Karen Sbriglio
23 (dated May 16, 2019); Erste Asset Management GmbH (dated May 22, 2019); and Roger Morrell
24 (dated June 25, 2019).

25 (j) “**Effective Date**” means the date by which all of the events and conditions specified
26 in Paragraph 6.1 herein have been met and have occurred.

27 (k) “**Federal Actions**” means *Bao v. Page et al.*, Case No. 4:19-cv-00314-JSW (N.D.
28 Cal.); *Cordeiro v. Page et al.*, Case No. 4:19-cv-00447-JSW (N. D. Cal.); *Galbiati v. Page et al.*, Case

No. 4:19-cv-01063-JWS (N.D. Cal.); *Lipovich v. Page et al.*, Case No. 4:19-cv-01295-JWS (N.D. Cal.); and *Green v. Page et al.*, Case No. 4:19-cv-01165-JSW (N.D. Cal.).

(l) **“Fee & Expense Award”** means any fee and expense award issued by the court in the California Action or in the Delaware Action, respectively. **“Fee & Expense Awards”** means, collectively, the fee and expense awards issued by the courts in the California Action and Delaware Action.

(m) **“Fee Agreement(s)”** means any agreement(s) that the Settling Parties may reach regarding the Fee & Expense Awards, as memorialized in a letter or order issued by the mediator (Hon. Layn Phillips). The Settling Parties have had no negotiations regarding the amount of any Fee & Expense Award prior to signing this Stipulation, and will attempt to reach agreement on such issues after this Stipulation is signed.

(n) **“Final”** means the time when a Judgment that has not been reversed, vacated, or modified in any way is no longer subject to appellate review, either because of disposition on appeal and conclusion of the appellate process (including potential writ proceedings) or because of passage, without action, of time for seeking appellate or writ review. More specifically, it is that situation when (i) no appeal or petition for review by writ has been filed and the time has passed for any notice of appeal or writ petition to be timely filed from the Judgment; or (ii) if an appeal has been filed, the court of appeal has either affirmed the Judgment or dismissed that appeal and the time for any reconsideration or further appellate review has passed; or (iii) a higher court has granted further appellate review and that court has either affirmed the underlying Judgment or affirmed the court of appeal’s decision affirming the Judgment or dismissing the appeal or writ proceeding, and the time for any reconsideration or further appellate review has passed. For purposes of this paragraph, an “appeal” shall not include any appeal challenging the award of any Fee & Expense Award or Service Awards. Any proceeding or order, or any appeal or complaint for a writ of certiorari pertaining solely to any Fee & Expense Award or any Service Award, shall not in any way delay or preclude the Judgment from becoming Final. Any reference to the “Finality” of the Settlement shall incorporate the definition of Final in this paragraph.

(o) **“Judgment”** means the final order and judgment to be rendered by the California

1 State Court, substantially in the form attached hereto as Exhibit D.

2 (p) “**LDCC**” means the Leadership Development and Compensation Committee of the
3 Board.

4 (q) “**Litigations**” refers collectively to the following actions: *In re Alphabet, Inc.*
5 *S’holder Deriv. Litig.*, Lead Case No. 19CV341522 (Cal. Super. Ct.); *Sjunde AP-Fonden v. Bock*,
6 Case No. 19CV344792 (Cal. Super. Ct.); *Morgus v. Page*, Case No. 20CV363643 (Cal. Super. Ct.)
7 and *O’Neil v. Page*, Case No. 20CV365249 (Cal. Super. Ct.); *Bao v. Page*, Case No. 4:19-cv-00314-
8 JSW (N.D. Cal.); *Cordeiro v. Page*, Case No. 4:19-cv-00447-JSW (N.D. Cal.); *Galbiati v. Page*, Case
9 No. 4:19-cv-01063-JSW (N.D. Cal.); *Green v. Page*, Case No. 4:19-cv-01165-JSW (N.D. Cal.);
10 *Lipovich v. Page*, Case No. 4:19-cv-01295-JSW (N.D. Cal.); and *Irving Firemen’s Relief & Ret. Fund*
11 *v. Page*, Case No. 2019-0355-SG (Del. Ch.).

12 (r) “**Notice**” means the Notice of Pendency and Proposed Settlement of Derivative
13 Actions, substantially in the form of Exhibit B attached hereto.

14 (s) “**Person**” or “**Persons**” means an individual, corporation, limited liability corporation,
15 professional corporation, partnership, limited partnership, limited liability partnership, association,
16 joint stock company, estate, legal representative, trust, unincorporated association, government or any
17 political subdivision or agency thereof, or any business or legal entity, and each of their spouses, heirs,
18 predecessors, successors, representatives, or assignees.

19 (t) “**Plaintiffs’ Co-Lead Counsel**” means Bottini & Bottini, Inc. and Cohen Milstein
20 Sellers & Toll PLLC.

21 (u) “**Preliminary Approval Order**” means the order to be entered by the California State
22 Court, substantially in the form of Exhibit A attached hereto, including, *inter alia*, preliminarily
23 approving the terms and conditions of the Settlement, directing that Notice be provided to Current
24 Alphabet Stockholders, and scheduling a Settlement Hearing to consider whether the Settlement and
25 the Fee & Expense Award for Plaintiffs’ Co-Lead Counsel should be finally approved and whether
26 the Judgment should be entered.

27 (v) “**Related Persons**” means each of a Person’s immediate family members and current,
28 former, or future parents, subsidiaries, associates, affiliates, partners, joint venturers, officers,

1 directors, principals, stockholders, members, agents, representatives, employees (including, but not
2 limited to, employees of Alphabet and Google LLC (“Google”)), attorneys, financial or investment
3 advisors, consultants, accountants, investment bankers, commercial bankers, trustees, engineers,
4 insurers, co-insurers, reinsurers, spouses, heirs, assigns, executors, general or limited partners or
5 partnerships, personal or legal representatives, estates, administrators, predecessors, successors,
6 advisors, and/or any other individual or entity in which a Person has or had a controlling interest or
7 which is or was related to or affiliated with a Person.

8 (w) “**Released Claims**” means collectively, the Released Defendant Claims and the
9 Released Stockholder Claims.

10 (x) “**Released Defendant Claims**” means any and all claims, rights, demands,
11 obligations, controversies, debts, damages, losses, causes of action, and liabilities of any kind or
12 nature whatsoever, whether in law or equity, including both known claims and Unknown Claims,
13 suspected or unsuspected, accrued or unaccrued, that Defendants have or could have asserted against
14 the Released Stockholder Persons or their counsel, arising out of the institution, prosecution, or
15 settlement of the claims asserted against Defendants in the Settled Matters that Defendants (i) asserted
16 in the Settled Matters, or (ii) could have asserted in the Settled Matters, or in any other forum that
17 arise out of, relate to, or are based upon, any of the allegations, transactions, facts, matters, events,
18 disclosures, non-disclosures, occurrences, representations, statements, acts or omissions, alleged or
19 referred to in any of the complaints filed in the Settled Matters; provided, however, that the Released
20 Defendant Claims shall not include (i) any claims relating to the enforcement of the Settlement or this
21 Stipulation, (ii) any claims by the Individual Defendants relating to insurance coverage or the right to
22 indemnification, or (iii) any claims that arise out of or are based upon any conduct of the Released
23 Stockholder Persons after the Effective Date. This definition of “Released Defendant Claims”
24 specifically excludes claims in the pending stockholder and consumer class action lawsuits captioned
25 *In re Alphabet, Inc. Securities Litigation*, 4:18-cv-06245-JSW (N.D. Cal.) and *In re Google Plus*
26 *Profile Litigation*, 5:18-cv-06164-EJD (N.D. Cal.). This Stipulation does not release claims in those
27 actions.

28 (y) “**Released Defendant Persons**” means, collectively, each and all of Individual

Defendants, Alphabet, and each and all of the Related Persons of each of the Individual Defendants and Alphabet.

(z) **“Released Persons”** means, collectively, the Released Defendant Persons and the Released Stockholder Persons. **“Released Person”** means, individually, any of the Released Persons.

(aa) **“Released Stockholder Claims”** means any and all claims, rights, demands, obligations, controversies, debts, disputes, damages, losses, actions, causes of action, sums of money due, judgments, suits, amounts, matters, issues, liabilities, and charges of any kind or nature whatsoever (including, but not limited to, any claims for interest, attorneys’ fees, expert or consulting fees, and any other costs, expenses, amounts, or liabilities whatsoever), and claims for relief of every nature and description whatsoever, whether in law or equity, including both known claims and Unknown Claims, suspected or unsuspected, accrued or unaccrued, fixed or contingent, liquidated or unliquidated, matured or unmatured, foreseen or unforeseen, whether arising under federal or state statutory or common law, or any other law, rule, or regulation, whether foreign or domestic, that Alphabet, the Settling Stockholders derivatively on behalf of Alphabet, or any Alphabet stockholder derivatively on behalf of Alphabet (i) asserted in any of the complaints filed in the Litigations or in the Demands in the Settled Matters, or (ii) could have asserted in any court, tribunal, forum, or proceeding, arising out of, relating to, or based upon the facts, allegations, events, disclosures, non-disclosures, occurrences, representations, statements, matters, transactions, conduct, actions, failures to act, omissions, or circumstances that were alleged or referred to in any of the complaints filed in the Litigations or in the Demands in the Settled Matters; provided, however, that the Released Stockholder Claims shall not include (i) any claims asserted in the pending stockholder and consumer class actions captioned *In re Alphabet, Inc. Securities Litigation*, Lead Case No. 4:18-cv-6245-JSW (N.D. Cal.), and *In re Google Plus Profile Litig.*, Case No. 5:18-cv-6164-EJD (N.D. Cal.), (ii) any claims relating to the enforcement of the Settlement or this Stipulation, or (iii) any claims that arise out of or are based upon any conduct of the Released Defendant Persons after the Effective Date.

(bb) **“Released Stockholder Persons”** means each and all of the Settling Stockholders and each and all of their Related Persons.

(cc) **“Service Award”** shall mean any service award issued to Co-Lead Plaintiffs in the

California Action or Irving Fire in the Delaware Action, respectively. “**Service Awards**” means, collectively, the service awards issued by the courts in the California Action and the Delaware Action.

(dd) “**Settlement**” means the settlement documented in this Stipulation and its Exhibits A, B, C, and D.

(ee) “**Settlement Consideration**” means the consideration provided to Alphabet through the Settlement as set forth in Paragraphs 1.2, 1.3, and 1.4 of Section VI below.

(ff) “**Settlement Hearing**” means a hearing to be held by the California State Court upon duly-given notice to review this Stipulation and its exhibits, as well as the application for the Fee & Expense Awards as defined in Paragraph 4.2 below, and determine whether the Settlement should be finally approved, whether the Fee & Expense Award for Plaintiffs’ Co-Lead Counsel should be finally approved, and whether the Judgment should be entered.

(gg) “**Settled Matters**” refers collectively to the Litigations and Demands.

(hh) “**Settling Stockholders’ Counsel**” refers collectively to Bottini & Bottini, Inc., Cohen Milstein Sellers & Toll PLLC, Berman Tabacco, Renne Public Law Group, Kessler Topaz Meltzer & Check, LLC, Weisslaw LLP, Cotchett Pitre & McCarthy LLP, Prickett, Jones & Elliott, P.A., Cooch & Taylor P.A., Robbins LLP, The Brown Law Firm, Johnson & Fistel LLP, The Rosen Law Firm, P.A., Gainey McKenna & Egleston, Bragar Egel & Squire, P.C., Rigrodsky & Long, Grabar Law Office, McKay Law Firm, Bernstein Litowitz Berger & Grossmann LLP, Scott+Scott Attorneys at Law LLP, Knox Ricksen LLP and any other law firm that appeared for or represents any of the Settling Stockholders in the Settled Matters.

(ii) “**SLC**” means the special litigation committee formed by the Board to consider and investigate the claims in the Settled Matters pursuant to draft resolutions unanimously approved by the Board on February 28, 2019 and final resolutions unanimously ratified on April 24, 2019.

(jj) “**Summary Notice**” means the Summary Notice of Pendency and Proposed Settlement of Derivative Actions, substantially in the form of Exhibit C attached hereto.

(kk) “**Unknown Claims**” means any and all Released Claims that any of the Settling Parties or any Alphabet stockholder does not know or suspect to exist in his, her, or its favor at the time of the release of such claims, including claims which, if known by him, her, or it, might have

1 affected his, her, or its decision to settle or the terms of his, her, or its settlement with and releases
2 provided to the other Settling Parties, or might have affected his, her, or its decision not to object to
3 this Settlement. With respect to any and all Released Claims, the Settling Parties stipulate and agree
4 that, upon the Effective Date, the Settling Parties shall expressly waive, and, with respect to Released
5 Stockholder Claims that could have been asserted derivatively on behalf of the Company, all other
6 Alphabet stockholders by operation of the Judgment shall have expressly waived, the provisions,
7 rights, and benefits of California Civil Code § 1542, or any other law of the United States or any state
8 or territory of the United States, or principle of common law that is similar, comparable, or equivalent
9 to Section 1542, which provides:

10 A GENERAL RELEASE DOES NOT EXTEND TO CLAIMS THAT THE
11 CREDITOR OR RELEASING PARTY DOES NOT KNOW OR SUSPECT TO
12 EXIST IN HIS OR HER FAVOR AT THE TIME OF EXECUTING THE RELEASE
13 AND THAT, IF KNOWN BY HIM OR HER, WOULD HAVE MATERIALLY
AFFECTED HIS OR HER SETTLEMENT WITH THE DEBTOR OR RELEASED
PARTY.

14 The Settling Parties and each Alphabet stockholder may hereafter discover facts in addition to or
15 different from those which he, she, or it now knows or believes to be true with respect to the subject
16 matter of the Released Claims, known or unknown, suspected or unsuspected, contingent or non-
17 contingent, whether or not concealed or hidden, which now exist, or heretofore have existed upon any
18 theory of law or equity now existing or coming into existence in the future, including, but not limited
19 to, conduct which is negligent, intentional, with or without malice, or a breach of any duty, law or
20 rule, but the Settling Parties and each Alphabet stockholder shall expressly, fully, finally and forever
21 settle and release, and upon the Effective Date and by operation of the Judgment shall have settled
22 and released, fully, finally, and forever, any and all Released Claims as applicable without regard to
23 the subsequent discovery or existence of such different or additional facts. The Settling Parties
24 acknowledge, and the Alphabet stockholders shall be deemed by operation of the Judgment to have
25 acknowledged, that the foregoing waiver was separately bargained for and is a key element of the
26 Settlement of which this release is a part.

II. PROCEDURAL BACKGROUND

A. The California Action

On January 9, 2019, Plaintiffs NCPTTP and Local 272 filed a stockholder derivative action in the Superior Court of California, County of San Mateo (“**San Mateo Court**”) against certain of the Individual Defendants (*N. Cal. Pipe Trades Pension Plan v. Hennessey*, Case No. 19CV343670). On January 10, 2019, Plaintiff Martin also filed a stockholder derivative action against certain of the Individual Defendants in San Mateo Court (*Martin v. Page*, Case No. 19CV343672). Prior to filing suit, Plaintiff Martin had propounded a stockholder inspection demand on the Company and had received a production of books and records from the Company, relevant portions of which were included in Plaintiff Martin’s complaint, which was filed under seal.

On January 24, 2019, a related complaint was filed in the California State Court by Plaintiffs LR Trust, Jonathan Reiss, and Allen Wiesenfeld (*LR Trust v. Page*, Case No. 19CV341522). In an effort to coordinate the pending actions, on February 14, 2019, the *Martin* and *N. Cal. Pipe Trades* actions were transferred to the California State Court from San Mateo Court.

On February 22, 2019, Plaintiffs Martin, NCPTTP, and Local 272 filed a motion with the California State Court to consolidate the *Martin*, *N. Cal. Pipe Trades*, and *LR Trust* actions, appoint themselves as lead plaintiffs, and to appoint Bottini & Bottini and Cohen Milstein as co-lead counsel (the “**Motion To Consolidate and Appoint Lead Counsel**”).

On March 19, 2019, a related complaint was filed in the California State Court by Plaintiff AP7 (*AP-Fonden v. Bock*, Case No. 19CV344792), after first making a litigation demand on the Board and having received a production of books and records from the Company in response to a stockholder inspection demand. On March 22, 2019, Plaintiff AP7 filed a response to the Motion to Consolidate and Appoint Lead Counsel, requesting that the *AP-Fonden* complaint be maintained separately through the demurrer stage. Briefing on the Motion to Consolidate and Appoint Lead Counsel was completed on April 29, 2019. In addition, on April 30 2019, after the Motion To Consolidate and Appoint Lead Counsel was briefed but before it was heard, Plaintiffs New York City Employees’ Retirement System, Teachers’ Retirement System of the City of New York, New York City Fire Department Pension Fund, Subchapter 2, and New York City Board of Education

1 Retirement System (collectively, the “**NYC Funds**”) filed a related complaint in California State
2 Court (*NYC Employees’ Ret. Sys. v. Page*, Case No. 19CV346737), and voluntarily dismissed an
3 action they had filed in the Delaware Court of Chancery (the “**Delaware Court**”) (*NYC Employees’*
4 *Ret. Sys. v. Page*, Case No. 2019-0280-KSJM (Del. Ch.)) on May 1, 2019 after refiling in the
5 California State Court. The California State Court subsequently granted Plaintiff NYC Funds’ *ex*
6 *parte* application to be heard on the pending Motion to Consolidate and Appoint Lead Counsel, which
7 request was granted. The NYC Funds thereafter filed a response to the Motion to Consolidate and
8 Appoint Lead Counsel asking that they be appointed lead plaintiff and that their counsel be appointed
9 lead counsel. Plaintiffs Martin, NCPTTP, and Local 272 filed a reply to the NYC Funds’ response to
10 the Motion to Consolidate and Appoint Lead Counsel, as did Plaintiffs LR Trust, Reiss, Wiesenfeld,
11 and AP7.

12 On May 10, 2019, the California State Court held a hearing on the Motion to Consolidate and
13 Appoint Lead Counsel. The hearing was attended by all counsel for the applicable parties and
14 extensive oral argument was presented to the California State Court.

15 On May 16, 2019, the California State Court ordered that the *Martin, Pipe Trades, LR Trust,*
16 *AP7*, and *NYC Funds* actions be consolidated for all purposes;² and appointed NCPTTP, Local 272,
17 and Martin as Co-Lead Plaintiffs and Bottini & Bottini, Inc. and Cohen Milstein Sellers & Toll PLLC
18 as Plaintiffs’ Co-Lead Counsel, with the exception that Plaintiff AP7 be allowed to maintain a separate
19 complaint (*AP-Fonden v. Bock et al.*, Case No. 19CV344792) and its counsel would serve as counsel
20 of its own case through the demurrer stage. The Order anticipated that, in the event of settlement
21 discussions, AP7 would participate in such discussions with Alphabet and the SLC.

22 On August 16, 2019, Co-Lead Plaintiffs filed a consolidated complaint in the California
23 Action, asserting four claims: (1) breach of fiduciary duty; (2) unjust enrichment; (3) corporate waste;
24 and (4) abuse of control (*In re Alphabet Inc. S’holder Deriv. Litig.*, Lead Case No. 19CV341522; the
25 “**Consolidated Complaint**”).

26
27
28 ² On November 12, 2019, the NYC Funds stipulated to the dismissal of their complaint from the Consolidated Action. The California State Court granted that dismissal without prejudice on November 15, 2019.

1 On February 18, 2020, Plaintiff Jackson D. Morgus filed a related complaint in California
2 State Court (*Morgus v. Page*, Case No. 20CV363643 (Cal. Super. Ct.)). On March 18, 2020, Plaintiff
3 John R. O'Neil filed a related complaint in California State Court (*O'Neil v. Page*, Case No.
4 20CV365249 (Cal. Super. Ct.)). On May 20, 2020, the California State Court ordered that the *Morgus*
5 and *O'Neil* actions be consolidated into the California Action.

6 **B. The Federal Actions**

7 The Federal Actions were commenced between January and March 2019, asserting claims for
8 breach of fiduciary duty, corporate waste, unjust enrichment and violations of the federal securities
9 laws. The claims in the Federal Actions arise out of alleged misconduct of certain current and former
10 employees, approval of severance payments, privacy concerns including with regard to a bug in the
11 Google+ social networking platform and related statements and omissions.

12 On January 18, 2019, Plaintiff Bao filed a stockholder derivative action on behalf of Alphabet
13 against certain of the Individual Defendants (*Bao v. Page, et al.*, Case No. 4:19-cv-00314-JSW).

14 On January 25, 2019, Plaintiff Cordeiro filed a stockholder derivative action on behalf of
15 Alphabet against certain of the Individual Defendants (*Cordeiro v. Page, et al.*, Case No. 4:19-cv-
16 00447-JSW).

17 On February 26, 2019, Plaintiff Galbiati filed a stockholder derivative action on behalf of
18 Alphabet against certain of the Individual Defendants (*Galbiati v. Page, et al.*, Case No. 4:19-cv-
19 01063-JSW).

20 On March 1, 2019, Plaintiffs Green, Sims, and Shumacher filed a stockholder derivative
21 action on behalf of Alphabet against certain of the Individual Defendants relating to both the Google+
22 bug and alleged misconduct at the Company (*Green, et al. v. Page, et al.*, Case No. 4:19-cv-01165-
23 JSW). Prior to filing suit, Plaintiffs Green, Sims, and Shumacher had propounded a stockholder
24 inspection demand on the Company and had received a production of books and records from the
25 Company, relevant portions of which were cited in their complaint.

26 On March 11, 2019, Plaintiff Lipovich filed a stockholder derivative action on behalf of
27 Alphabet against certain of the Individual Defendants relating to both the Google + bug and alleged
28 misconduct at the Company (*Lipovich v. Page, et al.*, Case No. 4:19-cv-01295-JSW). Prior to filing

1 suit, Plaintiff Lipovich had propounded a stockholder inspection demand on the Company and had
2 received a production of books and records from the Company, relevant portions of which were cited
3 in Plaintiff Lipovich's complaint.

4 Thereafter, counsel for plaintiffs prepared motions to consolidate the five cases and to appoint
5 Robbins LLP as lead counsel for plaintiffs in the Federal Actions. Plaintiffs in the Federal Actions
6 also filed briefs in opposition to Defendants' motions to stay the Federal Actions. Defendants' motion
7 was granted on February 5, 2020, and the Federal Actions were stayed pending resolution of the
8 California Action.

9 **C. The Delaware Action**

10 On May 14, 2019, Plaintiff Irving Fire filed the Delaware Action in the Delaware Court. The
11 complaint in the Delaware Action names fifteen current and former officers and directors of the
12 Company, as well as former Company employees Andrew Rubin ("**Rubin**") and Amit Singhal
13 ("**Singhal**"), and brings claims for breach of fiduciary duty, corporate waste, and unjust enrichment.
14 Before filing suit, Irving Fire had propounded a stockholder inspection demand on the Company.
15 Plaintiff Irving Fire received a production of documents from the Company. Relying on these
16 documents, Plaintiff Irving Fire filed a complaint under seal. The Delaware Action, like the California
17 Action and Federal Actions, contains allegations regarding alleged misconduct by certain current and
18 former employees, approval of severance payments, and privacy concerns including with regard to a
19 bug in the Google+ social networking platform and related statements and omissions.

20 On June 14, 2019, Defendants filed a Motion to Stay or Dismiss the Delaware Action arguing
21 that the Delaware Action should be stayed (or, alternatively, dismissed) in favor of the California
22 Action. Defendants' motion was briefed and denied by the Delaware Court on July 1, 2019 after
23 argument. On July 22, 2019, the SLC filed a Motion to Stay the Delaware Action pending completion
24 of the SLC's process, which motion was briefed and granted by the Delaware Court on September 6,
25 2019 after argument. The parties agreed to extend the stay of the Delaware Action while the parties
26 engaged in mediation. The stay is currently in place.

1 **D. The Demands**

2 From February 2019 to June 2019, the Board received the six Demands.³ The Demands were
3 sent by stockholders AP7, Esther Schlafrig, D.M. Cohen, Inc., Karen Sbriglio, Erste Asset
4 Management GmbH, and Roger Morrell.

5 **E. The Settlement**

6 The Settlement arises out of these Litigations, on behalf of nominal defendant Alphabet, as
7 well as the Demands, alleging breaches of fiduciary duties, among other claims, against certain
8 officers and directors of the Company. Settling Stockholders alleged in their Litigations and Demands
9 that the Individual Defendants breached their fiduciary duties in connection with (1) an alleged pattern
10 of sexual harassment and discrimination by high-powered male executives at the Company and (2) a
11 data bug, allegedly in violation of state and federal law, including a consent decree with the Federal
12 Trade Commission (“FTC”), and Alphabet’s own code of conduct.

13 Among other things, Settling Stockholders alleged that the Board and the Company’s senior
14 executives improperly awarded multi-million-dollar severance packages to several male executives
15 accused of sexually harassing female employees, even after internal investigations determined those
16 accusations to be credible. For example, Settling Stockholders alleged that in 2014, an internal
17 investigation confirmed allegations of sexual harassment against Rubin. Settling Stockholders
18 alleged that following an internal investigation, the LDCC approved a \$90 million severance package
19 for Rubin. Settling Stockholders also alleged that when Singhal resigned in 2016, after an internal
20 investigation found credible an allegation of sexual harassment, the LDCC improperly approved a
21 \$45 million severance package for Singhal. Settling Stockholders alleged in their Litigations and
22 Demands that these actions and payouts were part of a broader discriminatory culture that resulted in
23 alleged discrimination against women by, among other things, assigning women jobs in lower
24 compensation “bands” than similarly situated men, promoting women more slowly and at lower rates

25
26 ³ Specifically, the Demands include: (1) AP7, litigation demand dated February 5, 2019; (2)
27 Esther Schlafrig, litigation demand dated February 14, 2019; (3) D.M. Cohen, Inc., litigation
28 demand dated February 22, 2019; (4) Karen Sbriglio, litigation demand dated May 16, 2019; (5)
Erste Asset Management GmbH, litigation demand dated May 22, 2019; and (6) Roger Morrell,
litigation demand dated June 25, 2019.

1 than similarly situated men, and paying women less.

2 Certain of the Settling Stockholders alleged in their respective Litigations or Demands that
3 certain Individual Defendants breached their fiduciary duties by concealing from regulators and the
4 public a bug in the Google+ social networking platform that was operated by the Company's
5 subsidiary, Google, which meant that certain applications may have had access to non-public Google+
6 data for an approximately three-year period. Certain of those Settled Matters also alleged that the
7 data bug led to a consumer class action lawsuit against Google (which was settled for \$7.5 million
8 and is pending final court approval). Certain Settling Stockholders separately alleged that on January
9 21, 2019, the French data protection authority fined Google approximately \$57 million for allegedly
10 breaching the European Union's data privacy law (which is pending appeal).

11 The Individual Defendants deny the allegations made by the Settling Stockholders in the
12 Litigations and Demands.

13 **F. The Special Litigation Committee**

14 Prior to the filing of the Litigations and the submission of the Demands described above, the
15 Company's Board established a Special Committee of the Board (the "**Special Committee**") on
16 November 28, 2018 to oversee a comprehensive review by management of company policies and
17 processes related to sexual harassment and/or sexual misconduct (including those related to
18 investigations into allegations of sexual harassment and/or sexual misconduct and subsequent
19 decision-making processes regarding termination and severance). The Company retained Wilmer
20 Cutler Pickering Hale and Dorr LLP ("**WilmerHale**") to conduct the review, which included, among
21 other things, a thorough analysis of the existing policies, reporting channels, investigatory practices
22 and procedures, disciplinary and remedial practices, training and education, and monitoring and
23 oversight.

24 On February 28, 2019, the Company's Board unanimously approved draft resolutions forming
25 the SLC to consider the derivative lawsuits on file and related litigation demands, as well as any
26 similar, subsequent demand letters or derivative suits. The Board ratified the final resolutions
27 appointing the SLC on April 24, 2019. The SLC is composed of two outside directors, Roger
28 Ferguson and Ann Mather. In appointing the SLC, the Board determined that both Mr. Ferguson and

1 Ms. Mather are in all respects independent and disinterested with respect to the Demands and
2 Litigations. The SLC retained Cravath Swaine & Moore LLP (“**Cravath**”) and Abrams & Bayliss
3 LLP to serve as its independent counsel.

4 The SLC assumed the role of the Special Committee established in November 2018, and was
5 authorized and empowered by the Board to oversee the comprehensive review of policies and
6 processes, as previously overseen by the Special Committee. In addition, the SLC expanded the scope
7 of that review to include policies, processes, and practices related to anti-retaliation and pay equity,
8 in addition to those related to sexual harassment and sexual misconduct. That review included an
9 examination of relevant documents, including, among other things, company policies, procedures,
10 and guidance and training materials; analysis of existing practices and processes; and interviews of
11 company employees. Cravath independently considered and assessed the process and findings of this
12 review, as well as a set of recommended enhancements that resulted from it. Cravath also described
13 the work to and reviewed the recommendations with the SLC, which asked questions and provided
14 input regarding the scope of the review and the recommended enhancements. After deliberation, and
15 pursuant to the independent advice of Cravath, the SLC approved the proposed enhancements to
16 company policies and procedures.

17 The SLC was also given the full authority of the Board to evaluate the allegations and claims
18 asserted in the Demands and in the Litigations, and to arrive at such decisions and take such actions
19 in connection with the Demands and Litigations that the SLC deemed appropriate and in the best
20 interests of the Company and its stockholders, including, without limitation, deciding whether to
21 pursue such claims, to seek a consensual resolution, or to seek dismissal. The SLC completed a
22 thorough and independent investigation of the allegations and claims asserted in the Demands and in
23 the Litigations, beginning in approximately May 2019 and substantially concluding in December
24 2019 (collectively with the policy and process review described above, the “**SLC Review**”).⁴ During
25 the course of its work, Cravath, at the direction of the SLC, examined emails from multiple custodians,
26

27 ⁴ A stay of the proceedings in the Delaware Action until December 13, 2019, and an extension
28 for Defendants to respond to the operative complaints in the California Action until the same
date, enabled the SLC to conduct an unencumbered investigation. The stay/response date in both
actions have since been extended to accommodate the mediation process.

1 Board and Board committee materials, and relevant company documents. Cravath also interviewed
2 current and former Alphabet directors and company employees. Cravath regularly reported to the
3 SLC during the course of its work, meeting with the SLC, either in person or by telephone, many
4 times between May 2019 and January 2020 (and subsequently in connection with this Settlement).

5 On December 9, 2019, the SLC, through its independent counsel Cravath, responded by letter
6 to counsel for all parties to the Demands and Litigations that it had completed its investigation of the
7 allegations and claims asserted in the Demands and the Litigations. Cravath informed counsel that
8 based on its review, the SLC had determined that “it [wa]s in the best interests of the Company and
9 its stockholders for the parties, including the demanding stockholders, to attempt to resolve the claims
10 through a global mediation.” The SLC reached that conclusion based on its analysis that the claims
11 asserted were not in the best interests of Alphabet to pursue.

12 In the period following Cravath’s December 9 letter, the Company began receiving settlement
13 demands from several of the Stockholders outlining proposed frameworks for settlement, which
14 included, *inter alia*, detailed proposed corporate governance and workplace measures and
15 enhancements.

16 **G. The Litigation Progress and Extensive Settlement Negotiations**

17 Prior to the filing of the consolidated complaint in the California Action, Plaintiffs’ Co-Lead
18 Counsel reviewed 1,900 pages of internal documents produced by Alphabet in response to Lead
19 Plaintiffs’ stockholder inspection demands. Prior to making its litigation demand and filing its
20 complaint, AP7 also reviewed internal documents that Alphabet produced in response to AP7’s
21 stockholder inspection demand. Delaware Counsel reviewed internal documents produced by
22 Alphabet in response to Irving Fire’s stockholder inspection demand before filing the Delaware
23 Action. These documents included, among other things, (1) minutes, agendas, board packages,
24 communications, and other materials relating to regularly conducted and special meetings of the
25 Board and the LDCC; (2) internal company policies, including Code of Conduct and Relationships
26 with Coworkers and Employment of Relatives Policy, and drafts thereof; (3) employment and
27 termination agreements of certain executives; and (4) certain director and officer questionnaires.

1 Settling Stockholders' Counsel engaged in extensive settlement negotiations with Defendants
2 spanning many months. The settlement negotiations were conducted under the auspices of the Hon.
3 James P. Kleinberg (Ret.). Prior to commencing the formal settlement negotiations, in order to more
4 fully inform themselves of all relevant facts, Plaintiffs' Co-Lead Counsel attended several in-person
5 as well as telephonic/video conferences with counsel for the Alphabet Defendants and the SLC. For
6 example, on January 14, 2020, Plaintiffs' Co-Lead Counsel, along with Louise Renne and Ann Ravel,
7 met in person with counsel for the Alphabet Defendants, certain Alphabet representatives, and
8 WilmerHale in Mountain View, California and Washington, D.C. At the meeting, WilmerHale
9 provided an extensive presentation regarding the Company's corporate governance practices and
10 internal controls on issues relevant to the allegations in the Litigations and the Demands and an
11 Alphabet representative gave a presentation on Google's privacy program, including the growth and
12 development of certain policies and processes as well as a discussion of privacy training for
13 employees and privacy tools for users. Alphabet also produced relevant policies and procedures.
14 Separately, AP7's counsel and expert met with Cravath in person on September 20, 2019.

15 Delaware Counsel participated in multiple telephonic conferences with counsel for the
16 Alphabet Defendants and Cravath before commencing formal settlement negotiations. Delaware
17 Counsel's communications with Cravath included a letter raising additional factual allegations on
18 October 10, 2019, telephonic discussions regarding the SLC's investigation on September 10 and
19 October 15, 2019, as well as subsequent email check-ins.

20 On January 17, 2020, to ensure the Settling Parties had adequate information for the
21 mediation, the SLC, through Cravath, made a detailed oral presentation to counsel for the Settling
22 Parties regarding the SLC's investigation process and findings. The presentation lasted several hours
23 and included an oral summary of the SLC's investigation, findings and conclusions, including review
24 of certain internal Company documents, e-mails, and Board and LDCC minutes, which had been
25 circulated to the Settling Parties in advance. In addition to Cravath summarizing the SLC's findings
26 with respect to Google's user data privacy program, the presentation also included a description by
27 WilmerHale of relevant policies and procedures related to harassment, retaliation and pay equity, as
28

1 well as a discussion of the workplace enhancements that the SLC had approved and adopted for
2 inclusion in any resolution.

3 Following receipt and review of this information, Settling Stockholders' Counsel engaged in
4 a two-day mediation with Defendants' counsel on January 22, 2020 and January 23, 2020. Judge
5 Kleinberg served as the mediator, and the mediation sessions were held in San Francisco at JAMS'
6 offices. At the mediation, to streamline the negotiations and make them more effective, Judge
7 Kleinberg appointed two working groups, consisting of Company counsel and counsel for the
8 Alphabet Defendants ("**Defendants' Working Group**") and representatives of the Settling
9 Stockholders' Counsel: Plaintiffs' Co-Lead Counsel (Frank Bottini and Julie Goldsmith Reiser),
10 Louise Renne, and Ann Ravel ("**California Plaintiffs' Working Group**"). The California Plaintiffs'
11 Working Group and Defendants' Working Group had several meetings, in between which the
12 California Plaintiffs' Working Group kept other Settling Stockholders' Counsel apprised of
13 developments and sought their input in negotiating the settlement terms. Separately, Delaware
14 Counsel discussed with Defendants' Working Group a set of proposed workplace initiatives,
15 communicated by Delaware Counsel to Defendants' counsel and the SLC on February 20, 2020, and
16 corporate governance enhancements, communicated by Delaware Counsel to Defendants' counsel
17 and the SLC on February 21, 2020.

18 The California Plaintiffs' Working Group and Defendants' Working Group also met, in
19 person, on February 25, 2020 in Palo Alto, California to further discuss a potential settlement. Judge
20 Kleinberg also attended and facilitated the parties' discussions. Delaware Counsel also met separately
21 with Defendants' Working Group to provide their input. During this time, Plaintiffs' Co-Lead
22 Counsel also consulted with their retained experts on numerous matters relevant to the pending
23 litigation and the settlement issues, including a corporate governance expert and a data privacy expert,
24 and provided feedback on the proposed Settlement Consideration. Delaware Counsel and
25 Defendants' counsel also exchanged offers and counter offers on the proposed Settlement
26 Consideration.

27 During the ensuing settlement discussions, the Settling Parties affirmed the appropriateness
28 of the workplace enhancements adopted by the SLC, and agreed to revisions to certain

1 recommendations originally proposed as part of the SLC Review. The Settling Parties also reached
2 agreement on the additional governance reforms reflected herein. In addition, after Alphabet agreed
3 to establish the Diversity, Equity and Inclusion Advisory Council as part of the settlement
4 negotiations (the “**DEI Advisory Council**”) as set forth in Paragraph 1.3 of Section VI below, the
5 California Plaintiffs’ Working Group researched, interviewed, and advocated for numerous persons
6 to serve on the DEI Advisory Council who they believed would help the DEI Advisory Council
7 achieve its goals. The California Plaintiffs’ Working Group relayed their recommendations to
8 Defendants’ Working Group and had many calls and discussions regarding the membership of the
9 Council, its relationship with the LDCC and Board, and other matters relevant to the governance
10 reforms. These discussions involved dozens of calls, meetings, and communications over a three-
11 month time period, during which the parties exchanged numerous offers and counter-offers regarding
12 different elements of the proposed settlement. Delaware Counsel and counsel for the Alphabet
13 Defendants also engaged in follow-up discussions following the second mediation. Cravath, as
14 counsel for the SLC, attended the first two-day mediation session in person (and was available by
15 phone for the third day), reviewed all settlement demands and proposals sent by all the Settling
16 Parties, and discussed the evolving negotiations with, and sought feedback from, the SLC.

17 On April 20, 2020, Plaintiffs’ Co-Lead Counsel, Delaware Counsel, and counsel for the
18 Alphabet Defendants negotiated a Memorandum of Understanding (the “**MOU**”), which was
19 executed by all the Settling Parties (other than Sbriglio). Following negotiations, counsel for the
20 Alphabet Defendants and counsel for Sbriglio reached agreement on certain aspects of the Settlement
21 Consideration. Counsel for Sbriglio subsequently joined in the Settlement.

22 Following the agreement in principle to settle, counsel for the Alphabet Defendants and the
23 SLC produced to Plaintiffs’ Co-Lead Counsel certain information in order to ensure that the
24 Settlement was fair, adequate, and reasonable and in the best interests of the Settling Stockholders
25 and Alphabet: (1) interview of one attorney at Cravath regarding the SLC’s process and
26 independence; and (2) review of over 5,300 additional pages of relevant documents made available
27 to Settling Stockholders’ Counsel by Alphabet (collectively, “**Confirmatory Information**”).
28

1 As to the legal merits of the claims asserted in the Settled Matters, the Settling Parties have
2 expended significant time and resources participating in a two-day in-person mediation and pre- and
3 post-mediation conference calls and working group meetings, where the merits of the claims asserted
4 in the Settled Matters and defenses thereto were extensively discussed between the parties and
5 independently with the mediator, Judge Kleinberg.

6 The Settling Parties have now reached a definitive agreement to settle the Litigations and
7 Demands, upon the terms and subject to the conditions set forth in this Stipulation. After considerable
8 review and deliberation, the SLC has also approved the terms and conditions in the MOU and this
9 Settlement and determined that the Settlement is in the best interests of the Company and its
10 stockholders.

11 **III. STOCKHOLDERS' CLAIMS AND THE BENEFITS OF SETTLEMENT**

12 As discussed above, Settling Stockholders' Counsel have reviewed and analyzed confidential,
13 non-public internal documents. In addition, Settling Stockholders' Counsel have reviewed and
14 analyzed data from many other sources specific to this matter, including, but not limited to:
15 (1) Alphabet's public filings with the SEC, press releases, announcements, transcripts of investor
16 conference calls, and news articles; and (2) securities analyst, business, and financial media reports
17 about Alphabet. Certain Settling Stockholders' Counsel have also (1) researched the applicable law
18 with respect to the claims asserted (or which could be asserted) in the stockholder derivative actions
19 and the potential defenses thereto; (2) researched, drafted, and filed complaints or sent litigation
20 and/or inspection demands; (3) consulted with experts retained on numerous matters relevant to the
21 pending litigation and settlement issues; (4) prepared detailed mediation statements; (5) reviewed
22 documents and information provided in advance of the mediation sessions and during settlement
23 negotiations, including by counsel to the SLC, which gave Settling Stockholders' Counsel a detailed
24 presentation of the SLC's investigation process and findings; (6) consulted with WilmerHale
25 regarding its review of harassment, retaliation, and pay equity policies and procedures; (7) conducted
26 outreach to significant institutional stockholders of the Company who are not parties to the Settled
27 Matters; (8) participated in two-day in-person mediation and several working-group meetings; and
28 (9) engaged in months-long settlement discussions with Defendants' counsel.

1 Settling Stockholders' Counsel believe that the claims asserted in the Litigations have merit
2 and that their investigation of the evidence supports the claims asserted. Without conceding the merit
3 of any of the Defendants' defenses, and in light of the benefits of the Settlement as well as to avoid
4 the potentially protracted time, expense, and uncertainty associated with continued litigation,
5 including potential trial(s) and appeal(s), Settling Stockholders and Settling Stockholders' Counsel
6 have concluded that it is desirable that the Litigations be fully and finally settled in the manner and
7 upon the terms and conditions set forth in this Stipulation. Settling Stockholders and Settling
8 Stockholders' Counsel recognize the significant risk, expense, and length of continued proceedings
9 necessary to prosecute the Litigations against Defendants through trial(s) and through possible
10 appeal(s). Settling Stockholders' Counsel have also taken into account the uncertain outcome and the
11 risk of any litigation, especially complex litigation such as the Litigations, the difficulties and delays
12 inherent in such litigation, the cost to Alphabet—on behalf of which Settling Stockholders filed the
13 Litigations or made Demands—and distraction to management of Alphabet that would result from
14 extended litigation. Based on their evaluation, and in light of what Settling Stockholders' Counsel
15 believe to be the significant benefits conferred upon Alphabet as a result of the Settlement, Settling
16 Stockholders and Settling Stockholders' Counsel have determined that the Settlement is in the best
17 interests of Settling Stockholders and Alphabet and have agreed to settle the Litigations upon the
18 terms and subject to the conditions set forth herein.

19 In addition, Judge Kleinberg—the mediator who presided over the parties' extensive in-
20 person as well as telephonic mediation efforts—concluded that the negotiations were robust and
21 conducted at arms'-length. Through his involvement, Judge Kleinberg became intimately familiar
22 with the claims at issue in this case, as well as the risks to all parties of continuing to litigate the
23 claims.

24 **IV. DEFENDANTS' DENIALS OF WRONGDOING AND LIABILITY**

25 Each Individual Defendant has denied and continues to deny that he or she has committed or
26 attempted to commit any violations of law, any breaches of fiduciary duty owed to Alphabet, or any
27 wrongdoing whatsoever, and expressly maintains, that at all relevant times, he or she acted in good
28 faith and in a manner that he or she reasonably believed to be in the best interests of Alphabet and its

1 stockholders. Defendants further deny that the Settling Stockholders, Alphabet, or its stockholders
2 suffered any damage or were harmed as a result of any act, omission, or conduct by the Individual
3 Defendants as alleged in the Settled Matters or otherwise. Defendants further assert, among other
4 things, that the Settling Stockholders lack standing to litigate derivatively on behalf of Alphabet
5 because certain of the Settling Stockholders have not yet pleaded, and cannot properly plead, that a
6 demand on the Board would be futile; and other of the Settling Stockholders have not yet pleaded,
7 and cannot properly plead, that demand on the Board was refused.

8 Alphabet believes that the Settlement is in the best interests of the Company, its stockholders,
9 and its employees. Defendants are, therefore, entering into this Settlement for its benefits and to
10 eliminate the uncertainty, distraction, disruption, burden, risk, and expense of further litigation.
11 Pursuant to the terms set forth below, neither this Stipulation (including the exhibits) nor any Fee
12 Agreement shall in any event be construed as, or deemed to be evidence of, an admission or
13 concession by the Individual Defendants with respect to any claim of fault, liability, wrongdoing, or
14 damage or any defect in the defenses that Individual Defendants have, or could have, asserted. Each
15 Individual Defendant has further asserted, and continues to assert, that at all material times, the
16 Individual Defendant acted in good faith and in a manner that she or he reasonably believed to be in
17 the best interests of Alphabet and its stockholders.

18 **V. POSITION OF THE SLC**

19 After deliberation, the SLC has concluded that the terms of the Settlement are fair and
20 reasonable to Alphabet and that it is in the best interest of the Company and its stockholders to enter
21 into this Stipulation. In reaching that determination, the SLC considered the facts and circumstances
22 surrounding the proposed settlement, including among other matters: (i) the SLC's view, based on its
23 thorough investigation, of the strengths and weaknesses in the claims asserted by the Settling
24 Stockholders and the Defendants' anticipated defenses; (ii) the expense, risks and uncertainties of
25 continued litigation; (iii) the effects, including reputational, on Alphabet and its employees of
26 continued litigation; and (iv) the benefits the Settlement affords the Company and the desirability of
27 permitting the Settlement to be consummated according to its terms.

1 **VI. TERMS OF STIPULATION AND AGREEMENT OF SETTLEMENT**

2 NOW, THEREFORE, IT IS HEREBY STIPULATED AND AGREED, by and among the
3 Settling Stockholders (for themselves and derivatively on behalf of Alphabet), the Individual
4 Defendants, and Alphabet, by and through the SLC, each by and through their respective attorneys of
5 record, that in exchange for the consideration set forth below and the benefits flowing to the Settling
6 Parties from the Settlement, and subject to the approval of the California State Court, the Settled
7 Matters and the Released Claims shall be fully, finally, and forever compromised, settled, discharged,
8 relinquished, and released, and each of the Litigations shall be dismissed with prejudice as to all
9 Defendants and claims, with full preclusive effect, as to all Settling Parties, upon and subject to the
10 terms and conditions of the Stipulation, as set forth below.

11 **1. Settlement Consideration**

12 1.1 In consideration of the Settlement and the releases provided therein, and
13 subject to the terms and conditions of this Stipulation, the Settling Parties have agreed to the following
14 Settlement Consideration for Alphabet.

15 1.2 Corporate Governance and Workplace Enhancements. By way of this
16 Settlement and the substantial corporate governance and workplace enhancements set forth herein,
17 Alphabet will maintain a robust program designed to prevent and address sexual harassment, sexual
18 misconduct, and retaliation. To that end, the Settling Parties have agreed upon Alphabet's
19 development and adoption of five "Guiding Principles", described at Paragraph 1.2(a) below, which
20 reflect the Company's core values when it comes to addressing concerns relating to sexual
21 harassment, sexual misconduct, and retaliation, and ultimately promoting a workplace and culture
22 that are free of such misconduct. In addition to codifying those principles, Alphabet has directed
23 Google, as well as Alphabet's other subsidiaries ("**Other Bets**") to review, enhance, and as
24 appropriate maintain their sexual harassment and retaliation compliance programs consistent with the
25 Guiding Principles on an annual basis. The Board will receive annual reports regarding the
26 effectiveness of Google and the Other Bets' compliance programs and any proposed changes based
27 on these annual reviews. Specific enhancements that will be or have been undertaken are set forth in
28 this Paragraph 1.2 and collectively referred to as the "**Agreed-To Measures.**" The adoption or

1 maintenance (to the extent already implemented) of the Agreed-To Measures shall be substantially
2 complete within twelve (12) months after the Effective Date of the Settlement. Alphabet shall keep
3 the Agreed-To Measures in place for at least five (5) years from the Effective Date of the Settlement.

4 a. Guiding Principles. Alphabet's Guiding Principles are Commitment,
5 Care, Transparency, Fairness & Consistency, and Accountability.

6 (1) **Commitment:** Alphabet sets a tone at the top of commitment
7 to a respectful, safe, and inclusive working environment for all employees and
8 members of the extended workforce.

9 (2) **Care:** Alphabet creates an environment with an emphasis on
10 respect for each individual at all levels of the organization, including specifically by
11 offering assistance and showing empathy to employees and members of the extended
12 workforce throughout and after the complaint process.

13 (3) **Transparency:** Alphabet is open and transparent as an
14 organization regarding the frequency with which sexual harassment complaints arise
15 and the Company's approach to investigating and responding to those allegations.

16 (4) **Fairness & Consistency:** Alphabet ensures that individuals
17 are treated respectfully, fairly, and compassionately in all aspects of Alphabet
18 interactions and applies policies, procedures, and outcomes consistently regardless of
19 who is involved.

20 (5) **Accountability:** Alphabet holds all individuals responsible for
21 their actions, and ensures that where appropriate, those individuals hold others
22 accountable too. (collectively, Alphabet's "**Guiding Principles**").

23 b. Arbitration and NDAs. Alphabet and its subsidiaries have agreed to
24 commit to further updating their approach to arbitration of disputes with employees. Google
25 previously ended the use of mandatory arbitration for all employment disputes between
26 Google and its employees or members of Google's extended workforce. Google also informed
27 extended workforce suppliers of this change, and by the terms of this Settlement will also
28 request that its extended workforce suppliers review their own arbitration policies.

1 Additionally, Alphabet agrees to extend this waiver of mandatory arbitration to harassment,
2 discrimination, and retaliation disputes between Other Bets and their employees or members
3 of their extended workforce. Google also agrees to continue to limit its use of confidentiality
4 restrictions when settling sexual harassment and retaliation claims, including allowing
5 complainants to discuss underlying facts and circumstances of incidents and the reporting
6 process, and encourage Other Bets to do the same.

7 Alphabet commits to making additional enhancements as described below.

8 c. Governance and Oversight. Alphabet's Board is responsible for
9 monitoring and oversight of Alphabet's sexual harassment and retaliation compliance
10 programs.

11 (1) Board Membership: The Nominating and Corporate
12 Governance Committee of Alphabet's Board ("NomGov") is responsible for
13 overseeing the composition and governance of the Board and its committees as well
14 as recommending candidates for election to the Board. As part of its existing annual
15 evaluation of the Board and its members, Alphabet agrees to ensure NomGov will
16 annually review Board committee memberships and will review chairs of every Board
17 committee every three years to consider whether a rotation of members is appropriate.
18 This review will include a thorough evaluation of each member's performance,
19 participation, and skill set, as well as membership on private boards. The Board will
20 also amend the NomGov charter to codify this process. When evaluating candidates
21 for nomination as new directors, NomGov will maintain its existing practice of
22 considering a set of candidates that includes both underrepresented people of color
23 and different genders.

24 (2) Leadership Development and Compensation Committee: The
25 LDCC broadly oversees matters related to the attraction, motivation, development,
26 and retention of employees; ensures good corporate governance; and oversees
27 compensation policies and programs for the Board and employees. Alphabet agrees
28 to ensure its Board will amend the LDCC's charter to make explicit its mandate to

1 oversee management's efforts to promote a workplace environment that is respectful
2 and free from employment discrimination, including harassment and retaliation. The
3 LDCC already receives reports from Google's Chief Diversity Officer ("CDO") on
4 culture and diversity, equity, and inclusion issues at Google, as well as the results of
5 Google's annual Googlegeist survey. Going forward, the CDO's reporting will be
6 formalized, and Google will maintain questions in Googlegeist (or successor versions)
7 related to company culture, respect, diversity, equity, inclusion, integrity, and
8 leadership (and continue to report to the LDCC annually on the responses thereto).
9 Additionally, the LDCC will receive data regarding reports and resolution of claims
10 of sexual harassment, discrimination, and retaliation, as well as a presentation
11 regarding the harassment training provided to Google employees along with the
12 training materials. The LDCC will report annually to the Board regarding
13 management's efforts to promote a respectful workplace free from employment
14 discrimination, including harassment and retaliation, and include data regarding
15 reports and resolution of claims of sexual harassment, discrimination, and retaliation,
16 as well as results of Googlegeist (or successor versions). The LDCC will also report
17 to the Board compensation decisions for any "Senior Executive" (defined as a member
18 of the C-Suite, Senior Vice President, Country Manager, Head of a Business Unit, or
19 Site Lead) found to have engaged in serious misconduct involving sexual harassment,
20 sexual misconduct, or retaliation (along with the substantiated complaints, underlying
21 allegations, and any corrective action); and continue to report on compensation for
22 such Senior Executives for each of the subsequent three (3) years.

23 (3) Audit and Compliance Committee: The Audit Committee is
24 responsible for overseeing, among other things, the Company's auditors and audit
25 process as well as legal, regulatory, and other risk assessments and compliance.
26 Alphabet agrees to rename the Audit Committee as the Audit and Compliance
27 Committee (the "AC Committee") and the Board will update the AC Committee's
28 charter to explicitly reflect its oversight responsibilities for legal and regulatory

1 compliance, including data privacy. The AC Committee will hold four (4) separate
2 mid-quarterly meetings per year on legal and regulatory compliance matters, receive
3 updates on specific compliance / investigation matters, and receive quarterly reports
4 on Google management's compliance efforts and investigations. Directors on the AC
5 Committee will serve as both audit and compliance members. Google will also
6 implement a formal reporting structure from the Google heads of compliance and
7 investigations to the AC Committee, such that those individuals can report to the AC
8 Committee any concerns regarding the compliance program and incidents of alleged
9 non-compliance, including with respect to Senior Executives. The AC Committee
10 will also receive quarterly updates on cases brought to a newly created "rapid
11 response" team, which will have responsibility for certain cases involving Senior
12 Executives and/or the most serious allegations, such as those involving nonconsensual
13 sex or sexual assault. Google will also update its incident management process and
14 legal support model, by which the Regulatory and Investigations Team (GA),
15 Corporate Securities (GA), and the Controller Function (Finance) assess the potential
16 materiality of incidents (including by providing hypothetical scenarios to confirm
17 what incidents rise to the level of notifying the AC Committee). The AC Committee
18 will, in turn, provide quarterly reports to the full Board regarding legal and regulatory
19 compliance issues.

20 (4) Board Training and Training Oversight: In addition to
21 mandating sexual harassment training for the Board, as well as fiduciary duty training
22 every other year, Alphabet will promote Board oversight of Google employee sexual
23 harassment training by tracking compliance by business unit and report training
24 compliance deficiencies to the Board and ensure annual review of Google's sexual
25 harassment training materials by relevant stakeholders.

26 d. Review of Policies and Procedures. Following the SLC Review
27 (including but not limited to the review of the policies and procedures discussed in Section
28 II.F. above), and as part of the Settlement, Alphabet has agreed to enhance Google and Other

1 Bets' sexual harassment and retaliation compliance programs consistent with the Guiding
2 Principles. In particular, Alphabet will commit Google to implement the following
3 enhancements to Google's sexual harassment and retaliation compliance programs:

4 (1) Policies: Under the terms of the Settlement, Google will
5 strengthen its policies to reflect its dedication to each of the Guiding Principles—and
6 in particular to Commitment, Care, and Fairness & Consistency—by making
7 enhancements to its Anti-Discrimination, Harassment, and Retaliation Policy,
8 Relationships with Co-Workers Policy, Drugs & Alcohol Policy, and Supplier Code
9 of Conduct. Google will incorporate the Guiding Principles expressly into its core
10 Anti-Discrimination, Harassment, and Retaliation Policy, and update this policy and
11 related policies to:

12 (A) Include a clear statement in its Anti-Discrimination,
13 Harassment, and Retaliation Policy about Google's unwavering commitment
14 to prohibiting and effectively responding to sexual harassment,
15 discrimination, and retaliation; further spotlight managers' obligations to
16 promote a workplace and culture that are free from harassment,
17 discrimination, misconduct, abusive conduct, and retaliation; explicitly
18 address off-site conduct and conduct during the hiring process; and reflect the
19 support and resources available during the investigation process.

20 (B) Update its Relationships with Co-Workers Policy to
21 clarify the types of relationships and individuals (including prospective
22 employees) covered by the policy, what relationships are permitted and
23 prohibited under Google's relationships policy, as well as disclosure and
24 reporting requirements. In addition, the policy will be revised to highlight that
25 Google employees in relationships are expected to conduct themselves not
26 only in accordance with Google's Code of Conduct and Anti-Discrimination,
27 Harassment, and Retaliation Policy, as the policy already states, but also with
28 Google's Respect values, and to explicitly state that Google has discretion to

reevaluate relationships it previously determined to be permissible.

(C) Refine its policy against excessive alcohol consumption at work-related events to further encourage managers to create safe environments, and incorporate the impairment-related guidance into other Google policies where relevant.

(D) Provide members of Google's extended workforce with an opportunity to learn about the policies, processes, and resources available to them. Google will also update its Supplier Code of Conduct to highlight expectations for outside suppliers in their conducting of investigations, continue to audit suppliers for adherence with Google's Supplier Code of Conduct, and develop a tool to trigger supplier audits where suppliers demonstrate compliance-related concerns arising from investigations.

Google substantially implemented the above policy revisions during the course of the mediation and negotiation of this Settlement with Plaintiffs' Co-Lead Counsel and other Settling Stockholders' Counsel.

(2) Reporting: Google's channels for employees to report misconduct include permitting employees to report concerns to their supervisors, to an anonymous hotline, or to a variety of individuals outside of their supervisory chain. These options are described on a central landing page. Alphabet agrees that Google will continue to highlight and educate employees about the resources available to them during investigations and about options to report anonymously, ensure that reporting channels remain streamlined in an easily-accessible landing page, revise reporting guidance to notify employees that allegations involving the C-Suite may be reported directly to the Audit Committee of the Board, and increase the visibility of Google's Respect@ program. Google will continue to spotlight harassment-related concerns in the annual investigations report.

(3) Investigatory Practices and Procedures: Alphabet agrees that

1 Google will enhance and refine its fact-finding, documentation, and close-out
2 processes with respect to investigations of sexual harassment and retaliation as
3 follows.

4 (A) Fact-finding Process: In addition to streamlining and
5 consolidating guidance for investigators and ensuring that investigators have
6 increased awareness of and access to relevant data, Google has refined its
7 comprehensive investigatory guidance to address skills such as care and
8 empathy. It will also refine this guidance to emphasize, to investigators as
9 well as to suppliers, the prohibition on retaliation; to clarify when off-site
10 conduct is investigated; and to codify the process for transferring complaints,
11 assessment of whether confidentiality instructions are appropriate, target
12 deadlines for intake of complaints, and the use of two-investigator teams.
13 Google will continue to educate employees on the investigative process.
14 Google will also continue to assess annually the resource needs of its
15 investigative teams. Following an investigation, human resources personnel
16 will check in with complainants involved in harassment, discrimination, or
17 retaliation investigations every six (6) months for a period of two (2) years
18 following the completion of the investigation (unless the complainant opts
19 against such check ins).

20 (B) Close-out: Google will include a “lessons learned”
21 review at the end of its investigations.

22 (C) Documentation: Google will standardize investigation
23 reports, offer report templates to suppliers to use for their investigations,
24 ensure consistent documentation in the case management database, including
25 when a complaint is transferred to other investigation teams, and enhance
26 technological capabilities relating to investigations.

27 (4) Disciplinary Action and Remediation: Google will enhance
28 its disciplinary action and remediation procedures with respect to sexual harassment

1 and retaliation as follows.

2 (A) Outcomes: Google will emphasize that senior
3 leaders—Vice Presidents and Senior Executives—will be held to a higher
4 standard, while ensuring fairness and consistency by having the relevant
5 investigative team continue its existing practice of both formally calibrating
6 corrective action recommendations and recommending a single disciplinary
7 outcome. Google will also create an Employee Disciplinary Committee to
8 review the relevant investigative team’s disciplinary recommendations for
9 certain cases prior to their being finalized and a Corrective Action Committee
10 (“CAC”) to make final disciplinary determinations in certain cases. The
11 investigative team will report aggregate data regarding disagreements with
12 respect to disciplinary outcome between the investigative team and the
13 business to the CAC. Google will also provide guidance regarding the use of
14 coaching and expand usage of coaching as an additional corrective action.

15 (B) Appeals: Google will codify when and how cases will
16 be reconsidered and/or reopened and provide guidance on how to respond to
17 appeals requests.

18 (C) Pay, Promotions, and Severance:

19 (i) Google does not consider prior salaries in
20 determining starting salaries in the U.S., and commits to maintain and
21 extend that practice globally. Google will continue to include
22 underrepresented talent in initial calibration meetings with hiring
23 managers for open positions for directors and above. Google will
24 formalize its current protocol to ensure decision makers, including the
25 LDCC, are aware of misconduct in making pay, promotion, or
26 severance decisions. It will revise its severance guidelines to reflect
27 consideration of misconduct, and continue to ensure the consideration
28 and impact of employees’ misconduct in pay and promotion decisions.

1 (ii) Google will continue its current practice of not
2 providing severance to any employee, including a Senior Executive,
3 terminated for sexual harassment, sexual misconduct, or retaliation.
4 Google will not (i) provide severance to any employee, including a
5 Senior Executive, who is the subject of a pending investigation for
6 sexual harassment, sexual misconduct, or retaliation at the time of their
7 departure from Google; (ii) accelerate the vesting of unvested equity
8 for any employee or Senior Executive who is the subject of a pending
9 investigation for sexual harassment, sexual misconduct, or retaliation
10 or whose employment is being terminated based on a substantiated
11 finding of such conduct; (iii) allow any employee, including a Senior
12 Executive, who has been informed by the company that they are the
13 subject of a pending investigation for sexual harassment, sexual
14 misconduct, or retaliation, or any employee, including a Senior
15 Executive, who has been sued for such misconduct, to modify their
16 10b5-1 plan while Google's investigation is ongoing; or (v) allow any
17 employee, including a Senior Executive, to modify 10b5-1 plans if
18 allegations of sexual harassment, sexual misconduct, or retaliation
19 have been substantiated and the recommended corrective action is
20 termination.⁵ To the extent that management ever believes that
21 extraordinary circumstances (such as legal or contractual obligations)
22 require departure from these restrictions, the Board must review those
23 circumstances before Google allows the modification of a 10b5-1 plan
24 by, or provides severance to, an employee or Senior Executive being
25 terminated on such grounds or who is the subject of a pending
26 investigation into such allegations.

27
28 ⁵ For the avoidance of doubt, these restrictions do not prohibit Google from paying any compensation that it is legally obligated to pay.

1 (iii) Google will formally include Google values as
2 performance expectations and will provide compensation-based
3 incentives for such positive behavior, while also communicating to
4 employees that misconduct is considered in pay, promotions, and
5 severance decisions (including by providing examples of how
6 misconduct could impact compensation). Employees will certify that
7 they understand misconduct could result in adverse action, including
8 an impact to compensation.

9 (iv) Google's team of Investigations Care
10 Specialists will continue to facilitate the review of complainants'
11 performance ratings for the performance cycles immediately
12 following complainants' engagement in protected activity to ensure
13 that they are protected from retaliation.

14 (5) Sexual Harassment and Retaliation Training and Education:

15 (A) Training for Senior Leaders: Google educates senior
16 leaders that they should hold themselves to—and that Google will hold them
17 to—a higher standard. The Company will continue to educate senior leaders
18 about this expectation as well as the role and authority of the CAC.

19 (B) Training for Managers (including senior leaders):
20 Google will continue to enhance its Managing Within the Law training (which
21 title will be revised to reflect the broader, values-based purpose of the training)
22 to emphasize managers' and relevant human resources personnel's mandatory
23 reporting obligations for claims of sexual harassment and obligations during
24 the hiring process, as well as to educate managers on unconscious bias.
25 Google will provide specific guidance to managers regarding alcohol
26 consumption and planning team events, make retaliation a focus of training
27 for all managers, including senior leaders, provide guidance regarding the
28 importance of creating an environment where individuals are comfortable

1 raising concerns, discuss strategies for responding to concerns raised by
2 employees, clarify conduct that could be considered protected activity or
3 retaliatory, and highlight that a claim of underlying misconduct does not need
4 to be substantiated for retaliation to occur. Google will also educate managers
5 on performance management issues and best practices and emphasize the need
6 for consultations with Employment Legal and other relevant teams where
7 adverse action is being considered for an employee who has engaged in
8 protected activity. Google will also continue to provide organizational
9 diversity data to directors and VPs.

10 (C) Training for Individual Contributors: Google will
11 enhance its training for employees who are not people managers to address
12 unconscious bias, alcohol, and retaliation.

13 (D) Training for Investigators of Sexual Harassment and
14 Retaliation: Google will continue to enhance guidance for investigators on soft
15 skills, including care and empathy; how to address discipline or conduct by
16 managers that, while not retaliatory, could have a chilling effect on protected
17 activity; what circumstances warrant appeal or re-opening of a previous
18 investigation; how and when to investigate off-site conduct; the improved use
19 of the case management database; and corrective action for enablers of
20 misconduct. Google will also formalize the training curriculum for its
21 investigators who address complaints relating to the extended workforce.

22 (E) Training for People Operations: Google will provide
23 guidance to members of People Operations on soft skills, including care and
24 empathy, as well as how to respond to and process complaints of off-site
25 conduct. Google will also train members of People Operations on issue
26 spotting when adverse actions may be retaliatory (to ensure that those actions
27 are properly reviewed and avoided, and/or that Employment Legal and other
28 relevant teams are consulted) and how and when to transfer and escalate

complaints to the appropriate investigative team.

(F) Training Compliance: Google will implement several initiatives to promote Accountability with respect to its training program by continuing to incorporate training compliance into Google's performance, pay, and promotions decisions, penalizing managers where training compliance issues are systemic within populations under their supervision, and communicating the impact of training non-compliance to employees. Additionally, Google will add minimum hours requirement to non-mandatory trainings.

1.3 The DEI Advisory Council. Alphabet shall establish and maintain a Diversity, Equity, and Inclusion Advisory Council (the "**DEI Advisory Council**") for at least five (5) years from the Effective Date of the Settlement. In announcing the DEI Advisory Council, Alphabet will include a statement describing it as, among other things, a demonstration of Alphabet's unwavering commitment to prohibiting and effectively responding to sexual harassment, discrimination, and retaliation. The substantive terms of the DEI Advisory Council are described below.

a. Scope. The DEI Advisory Council will be responsible for overseeing the creation, implementation, and ongoing operation of the initiatives and systems that support diversity, equity, and inclusion described in Paragraph 1.2 above, consistent with Alphabet's commitment to the five Guiding Principles of Care, Commitment, Fairness & Consistency, Transparency, and Accountability, in the following areas:

- (1) Recruitment and hiring;
- (2) Employee equity in compensation, evaluations, training and development;
- (3) Workplace civility and collegiality;
- (4) Providing adequate mechanisms for receiving and appropriately investigating and responding to complaints; and
- (5) Avoiding retaliation.

(i.e., the Agreed-To Measures as defined in Paragraph 1.2, above). To most effectively

1 advance its work, the DEI Advisory Council shall have access to aggregated data in the annual
2 Googlegeist Report, Investigations Report, Diversity Report, Pay Equity Update, or their
3 equivalents and/or successor versions. The DEI Advisory Council may also request that
4 Alphabet provide reasonably available aggregated data relating to the Agreed-To Measures
5 consistent with the scope outlined in Paragraph 1.3.

6 b. Membership.

7 (1) Membership in the DEI Advisory Council will consist of
8 internal and external members.

9 (A) From the Company, the CDO, plus two senior
10 executives (who must be SVP level or above and committed to diversity,
11 equity and inclusion efforts). These individuals are Melonie Parker (Google's
12 CDO), Kent Walker (Google's SVP, Global Affairs and Chief Legal Officer),
13 and Jen Fitzpatrick (Google's SVP, Core and Corporate Engineering). In
14 addition, as a demonstration of his and the Company's commitment to
15 diversity, equity, and inclusion and to ensure the successful launch of the DEI
16 Advisory Council, Alphabet's Chief Executive Officer ("CEO"), Sundar
17 Pichai, will serve on the DEI Advisory Council for the first year.

18 (B) Externally, a minimum of three members with
19 expertise in diversity, inclusion, equity and/or sexual harassment. The
20 external members will be Judge Nancy Gertner (Ret.), Grace Speights, and
21 Fred Alvarez, who were jointly selected by the Company and Plaintiffs' Co-
22 Lead Counsel.

23 (2) In the event that any member is added to the DEI Advisory
24 Council, there must be unanimous consent as to that member by all existing DEI
25 Advisory Council members.

26 (3) In the event that there needs to be substitution or replacement
27 of an internal member, the CDO and CEO shall propose a new internal member for
28 approval by a majority of the LDCC.

1 (4) In the event that there needs to be substitution or replacement
2 of an external member, the remaining external members shall propose three
3 candidates to fill that seat and a majority of the LDCC shall select the new member
4 from those candidates or request additional proposed candidates from the remaining
5 external members, if necessary.

6 (5) In order to ensure the participation and commitment of the
7 highest quality professionals, Alphabet shall (i) compensate each outside member of
8 the DEI Advisory Council for his or her services at a fair and reasonable rate for
9 consultants with comparable skills and experience and (ii) reimburse each DEI
10 Advisory Council member for expenses reasonably incurred in the performance of
11 DEI Advisory Council duties. Alphabet shall also indemnify all DEI Advisory
12 Council members in the event of litigation arising out of their roles as DEI Advisory
13 Council members to the fullest extent permitted by applicable law.

14 (6) The DEI Advisory Council may retain consultants, advisors,
15 and legal counsel to help fulfill its responsibilities and Alphabet will pay their fees.

16 (7) Any external member of the DEI Advisory Council shall
17 disclose to the LDCC relationships of which they are aware between their employer
18 and any Alphabet entity. Alphabet will work with Lead Plaintiffs to craft engagement
19 agreements with the external members that seek to avoid improper benefits being
20 derived by them from their service on the DEI Advisory Council.

21 c. Meetings and Reporting.

22 (1) The DEI Advisory Council will meet at least once per quarter;
23 external members are free to meet without other members.

24 (2) The Board and CEO will work with the DEI Advisory Council
25 as follows:

26 (A) The CDO and one external member will represent the
27 DEI Advisory Council in at least one annual meeting with the LDCC;

28 (B) The DEI Advisory Council will provide written

1 reports to the CEO and LDCC quarterly for the first three years; after that, the
2 DEI Advisory Council may decide unanimously to make such reports annual;

3 (C) The DEI Advisory Council's written and oral reports
4 to the CEO and LDCC will discuss the DEI Advisory Council's work and
5 recommendations during the quarter and management's responses to the
6 recommendations, as well as Alphabet's progress in creating and
7 implementing the initiatives and systems to comply with the Agreed-To-
8 Measures. The reports will include a statement as to whether there are any
9 significant disagreements among the DEI Advisory Council members that
10 remain unresolved at the time of each report.

11 (3) The CDO, on behalf of the DEI Advisory Council, will
12 provide an annual update on its work in Google's Diversity Report (or successor or
13 similar publication). The update shall summarize the Company's progress and
14 accomplishments under the DEI Advisory Council's advice.

15 1.4 The Workplace Initiative and Funding Component. Alphabet shall commit
16 funds to be spent on a set of workplace initiatives and programs (the "**Workplace Initiative**"), the
17 substantive terms of which are described below.

18 a. Initiative and Program Areas. The Workplace Initiative will support
19 a set of global initiatives and programs that focus on the following key areas:

20 (1) Expanding the pool of technologists, especially those who are
21 historically underrepresented⁶, including by increasing educational and career
22 opportunities through investments in computer science programs to build computer
23 science talent;

24 (2) Hiring, progression, and retention of historically
25 underrepresented talent at Alphabet and in particular at Google;

26
27
28 ⁶ Diverse, historically underrepresented, and/or disadvantaged individuals or groups are referred
to herein collectively as "historically underrepresented."

(3) Fostering respectful, equitable, and inclusive workplace cultures; and

(4) Helping historically underrepresented groups and individuals succeed with their businesses and in the digital economy and tech industry, including by supporting conferences and events and increasing access to digital tools and opportunities.

b. Funding of the Workplace Initiative. In order to provide appropriate funding for the Workplace Initiative, Alphabet shall cause to be spent a total of \$310 million over the course of up to 10 years starting the first full fiscal year following the Effective Date of the Settlement.

c. Tracking and Reporting. The CDO will be responsible for tracking the status of (1) the past spend of the committed funding and (2) the planned spend of the committed funding. The CDO will take reasonable measures to ensure the funding is used to support initiatives and programs within the scope described above and will take reasonable steps to quantify and track such spend. The CDO will report annually to the LDCC on the status of the past and planned spend of the committed funding. The CDO will also report annually to the DEI Advisory Council (discussed in Paragraph 1.3 *supra*) on the past and planned spend of the committed funding. Google will agree to include a high-level summary statement in its public annual Diversity Report about ways in which funds were spent to support the areas covered by the Workplace Initiative in the prior fiscal year, starting with the first annual Diversity Report (or successor or similar publication) occurring after the completion of the first fiscal year after the Effective Date.

1.5 If any of the terms of the Settlement Consideration set forth in Paragraphs 1.2 through 1.4 above should conflict with any applicable law(s), rule(s) or regulation(s) (including of any national securities exchange or interdealer quotation system or relating to employee representatives), the Company will comply with such applicable law(s), rule(s), notwithstanding any provision herein.

1.6 Following the Effective Date of the Settlement, should the Board make a good

1 faith determination, based on the exercise of its fiduciary duties, that any term of the Settlement
2 Consideration set forth in Paragraphs 1.2 through 1.4 above is contrary to the best interests of the
3 Company, the Board may modify such provision (a “**Modification**”) in the following manner:

4 a. The Board, after informed consideration of the Modification, shall
5 document the reasons for the Modification and shall approve the Modification.

6 b. The Board will be advised by outside counsel in considering the
7 Modification.

8 c. The Board will adopt a reasonably narrowly tailored Modification that
9 it determines to be consistent with the Company’s best interests and with the purposes of this
10 Settlement.

11 d. Before the Modification takes effect, the Company shall provide
12 notice to counsel for the Stockholders of the Modification as approved by the Board and shall
13 postpone implementation of the Modification for at least 30 days following such disclosure.

14 e. As part of the Settlement, the Individual Defendants represent that the
15 Board is not presently aware of any information that would require such a Modification.

16 1.7 On November 8, 2018, Google publicly announced a number of workplace
17 commitments (“**November 2018 Commitments**”). The Company shall adopt the Agreed-To
18 Measures in addition to or in conjunction with November 2018 Commitments, and acknowledges that
19 the Settling Stockholders and their counsel were a substantial and material factor in the adoption
20 and/or maintenance of the Agreed-To Measures.

21 2. Procedure for Implementing the Settlement

22 2.1 Following the last party’s execution of this Stipulation, as well as the Settling
23 Parties’ agreement to any Fee Agreement(s) per Paragraph 4.2, Plaintiffs’ Co-Lead Counsel shall
24 submit the Stipulation together with its exhibits to the California State Court and file a motion for
25 preliminary approval of settlement, requesting, *inter alia*: (i) preliminary approval of the Settlement
26 and entry of the Preliminary Approval Order substantially in the form attached as Exhibit A hereto;
27 (ii) approval of the form, content, and method of providing notice to Alphabet stockholders and
28 approval of the forms of Notice and Summary Notice attached as Exhibits B and C hereto; and (iii) a

1 date for the Settlement Hearing.

2 2.2 Within fourteen (14) calendar days of the California State Court's entry of the
3 Preliminary Approval Order, Alphabet shall: (i) file a Form 8-K with the SEC which shall include
4 the Notice as an attachment, (ii) cause the Summary Notice to be published through Investor's
5 Business Daily, and (iii) post the Notice and Stipulation on the Company's investor relations website
6 until the Judgment becomes Final. Alphabet shall cause to be paid all costs of such notice. Plaintiffs'
7 Co-Lead Counsel will also post the Notice (Exhibit B) on their firms' websites. At least seven (7)
8 calendar days prior to the Settlement Hearing, Alphabet's counsel shall file with the California State
9 Court an appropriate affidavit or declaration with respect to filing of the Form 8-K, publication of the
10 Summary Notice, and posting of the Notice and Stipulation; and Plaintiffs' Co-Lead Counsel shall
11 file with the California State Court an appropriate affidavit or declaration with respect to the posting
12 of the Notice.

13 2.3 The Settling Parties believe the content and manner of the Notice, as set forth
14 in the prior paragraph, constitutes adequate and reasonable notice to Current Alphabet Stockholders
15 pursuant to applicable law and due process.

16 2.4 The Settling Parties agree to request that the California State Court hold a
17 hearing in the California Action sixty (60) days after Notice is given, at which time the California
18 State Court will consider and determine whether the Judgment, substantially in the form of Exhibit D
19 hereto, should be entered: (i) approving the terms of the Settlement as fair, reasonable, and adequate;
20 (ii) dismissing with prejudice the California Action pursuant to the terms of this Stipulation against
21 Defendants; and (iii) ruling upon Plaintiffs' Co-Lead Counsel's application for a Fee & Expense
22 Award.

23 2.5 Pending the Effective Date, the Settling Parties agree that all proceedings and
24 discovery in the Litigations shall be stayed (except as otherwise provided herein and the proceedings
25 necessary to effectuate the consummation and final approval of the Settlement) and not to initiate any
26 other proceedings other than those related to the Settlement itself. The Settling Parties shall not file,
27 prosecute, instigate, or in any way participate in the commencement or prosecution of any of the
28 Released Claims.

1 **3. Dismissal of the Litigations and Withdrawal of the Demands**

2 3.1 With the exception of the California Action, in which the Settling Parties will
3 seek the entry of a Judgment from the California State Court pursuant to the terms of this Stipulation,
4 this Settlement is conditioned on the dismissal with prejudice of all of the other Litigations pending
5 at the time of final approval and the withdrawal of the Demands.

6 3.2 Within fifteen (15) days after the California State Court grants final approval
7 of the Settlement, the Settling Stockholders shall take, or cause to be taken, all actions, and to do, or
8 cause to be done, all things necessary, proper, and appropriate to secure dismissal with prejudice of
9 the Litigations in their entirety as to all parties in those actions, and shall provide reasonable
10 documentary assistance to Defendants as requested to assist Defendants' efforts to obtain dismissal
11 of any stockholder derivative actions not listed above as part of the Litigations that may be later filed
12 in any state or federal court asserting claims that are related to the subject matter of the Settled Matters.
13 In the interim, the Settling Parties shall cooperate to, at a minimum, secure a postponement of any
14 response deadline, hearing or trial date(s) in the Litigations while this Settlement is under
15 consideration by the California State Court. The Settling Stockholders shall also withdraw all
16 Demands.

17 **4. Fee and Expense Awards**

18 4.1 Defendants agree that the Settlement confers substantial benefits on Alphabet
19 and its stockholders, including but not limited to by way of the Settlement Consideration set forth
20 herein. Defendants also agree that Settling Stockholders' Counsel are entitled to awards of reasonable
21 attorneys' fees and expenses for their roles in creating such benefits of the Settlement, as well as
22 Service Awards to certain of the Stockholders.

23 4.2 In light of benefits produced for Alphabet by the Settling Stockholders and the
24 Settling Stockholders' Counsel in connection with the Settlement and the Litigations and Demands
25 leading up to it, Plaintiffs' Co-Lead Counsel intend to seek approval of a Fee & Expense Award from
26 the California State Court, in an amount they (after consultation with Settling Stockholders' Counsel
27 other than Delaware Counsel) will attempt to negotiate with Defendants' counsel. If they are able to
28 agree on such amount, the amount will be memorialized in a Fee Agreement issued by the mediator

(Hon. Layn Phillips) and such Settling Stockholders (other than Irving Fire) and their counsel (other than Delaware Counsel) agree not to request that any greater aggregate amount be awarded to the Settling Stockholders' Counsel by the California State Court, not to seek payment of attorneys' fees and expenses from any person or entity other than Alphabet or its insurers, and that no other or greater payments or awards shall be requested from the California State Court. In light of the benefits being produced for Alphabet by Irving Fire and Delaware Counsel, Delaware Counsel intends to submit a separate petition for a Fee & Expense Award to the Delaware Court, in an amount they will attempt to negotiate with Defendants' counsel. Any such Fee & Expense Award, if approved, shall be paid separately, and in addition to, any Fee & Expense Award awarded by the California State Court. If they are able to agree on such amount, the amount will be memorialized in a Fee Agreement issued by the mediator (Hon. Layn Phillips) and Irving Fire and Delaware Counsel agree not to request that any greater aggregate amount be awarded to Delaware Counsel by the Delaware Court, not to seek payment of attorneys' fees and expenses from any person or entity other than Alphabet or its insurers, and that no other or greater payments or awards shall be requested from the Delaware Court. No fees or expenses shall be owed or paid to Irving Fire or its counsel from any Fee & Expense Award awarded by the California State Court. Any fees and expenses application filed in the Delaware Action by Irving Fire shall not be filed until after entry of the Judgment, and shall be accompanied by a stipulation and proposed order that the Delaware Court dismiss the Delaware Action with prejudice and retain jurisdiction solely to hear Delaware Counsel's petition for a Fee & Expense Award. Alphabet and the Individual Defendants agree not to oppose the requested Fee & Expense Awards so long as they do not exceed the agreed upon amounts, to be reflected in the Fee Agreements, if any, with Plaintiffs' Co-Lead Counsel and Delaware Counsel, respectively. If the parties cannot reach agreement, Plaintiffs' Co-Lead Counsel and Delaware Counsel may seek applications in amounts they deem appropriate.

4.3 The amount of the Fee & Expense Award in the California Action shall be subject to approval by the California State Court. The amount of the Fee & Expense Award in the Delaware Action shall be subject to approval by the Delaware Court. Any changes by any court to the negotiated amount of any Fee & Expense Awards will not otherwise affect the Finality of the

1 Settlement. Alphabet agrees that, to the extent available, it will cause insurance proceeds from the
2 Defendants' insurers to pay for the Fee & Expense Awards in excess of any applicable self-insured
3 retention.

4 4.4 Any Fee & Expense Award awarded by the California State Court shall be
5 paid into a joint-signature escrow account maintained by Plaintiffs' Co-Lead Counsel within thirty
6 (30) calendar days of the entry of an order by the California State Court granting final approval of the
7 Settlement and California State Court approval of the Fee & Expense Award, notwithstanding the
8 existence of any collateral attacks on the Settlement, including, without limitation, any objections or
9 appeals. Any Fee & Expense Award awarded by the Delaware Court shall be paid into an escrow
10 account maintained by Delaware Counsel within thirty (30) calendar days of the entry of an order by
11 the Delaware Court approving any Fee & Expense Award in the Delaware Action, notwithstanding
12 the existence of any collateral attacks on the Settlement, including, without limitation, any objections
13 or appeals.

14 4.5 The Fee & Expense Awards are subject to the Settling Stockholders'
15 Counsel's obligations to make appropriate refunds or repayments into their respective escrow
16 accounts, plus interest earned thereon at the same net rate as earned by the escrow account, if and
17 when as a result of any appeal and/or further proceedings on remand, or successful collateral attack,
18 approval of the Settlement is denied or overturned or any Fee & Expense Award is reduced or reversed
19 and such order denying or overturning the Settlement or reducing or reversing any Fee & Expense
20 Award becomes Final. In such event, each of the Settling Stockholders' Counsel who received any
21 portion of such Fee & Expense Award shall, within thirty (30) business days from the event which
22 requires repayment of that Fee & Expense Award, refund to the appropriate escrow account such
23 portion of the Fee & Expense Award paid to or received by each of them, along with interest, as
24 described above, after which, within seven (7) days, such amounts shall be repaid to Alphabet and/or
25 the Defendants' insurers.

26 4.6 Plaintiffs' Co-Lead Counsel may apply to the California State Court for
27 Service Awards in an amount to be negotiated for each of the Co-Lead Plaintiffs in the California
28 Action, to be paid upon California State Court approval, in recognition of their participation and

1 efforts in the creation of the benefits of the Settlement. The Service Awards, if approved by the
2 California State Court, shall be paid to the California Co-Lead Plaintiffs out of the joint-signature
3 escrow account maintained by the Plaintiffs' Co-Lead Counsel. Delaware Counsel in the Delaware
4 Action may apply to the Delaware Court for a Service Award in an amount to be negotiated for Irving
5 Fire, to be paid upon the Delaware Court's approval, in recognition of its participation and efforts in
6 the creation of the benefits of the Settlement, which, if approved by the Delaware Court, shall be paid
7 to Irving Fire out of the escrow account maintained by Delaware Counsel. Alphabet and the
8 Individual Defendants shall not be separately liable for any portions of any Service Award.

9 4.7 Plaintiffs' Co-Lead Counsel shall meet and confer with Settling Stockholders'
10 Counsel regarding allocation of any Fee & Expense Award approved by the California State Court
11 amongst Settling Stockholders' Counsel (other than Delaware Counsel) and make a proposal
12 regarding allocation which they, in good faith, believe reflects the contributions of such counsel to
13 the institution, prosecution, and settlement of the Litigations and the Demands. Alphabet and the
14 Individual Defendants shall have no responsibility or involvement in the allocation of attorneys' fees
15 or expenses. If any disputes arise regarding the allocation of any Fee & Expense Award, such disputes
16 shall be resolved by the Hon. James P. Kleinberg by mediation and, if necessary, final, binding, and
17 non-appealable arbitration.

18 4.8 Except as otherwise provided herein or except as provided pursuant to
19 indemnification or insurance rights, each of the Settling Parties shall bear his, her, or its own costs,
20 expenses, and attorneys' fees.

21 4.9 The California State Court's decision granting, in whole or in part, the
22 application by Plaintiffs' Co-Lead Counsel for a Fee & Expense Award and Service Awards is not a
23 condition of the Stipulation or to entry of the Judgment. The request by Settling Stockholders'
24 Counsel (other Delaware Counsel) for a Fee & Expense Award and for Service Awards is to be
25 considered by the California State Court separately from the California State Court's consideration of
26 the question whether the Settlement is fair, reasonable, adequate, and in the best interests of Alphabet
27 and its stockholders. In addition, the Delaware Court's decision granting, in whole or in part, the
28 application by Delaware Counsel for a Fee & Expense Award (and any Service Award) is not a

condition of the Stipulation or to entry of the Judgment. Any orders or proceedings relating to any request for a Fee & Expense Award or Service Awards, or any appeal from any order or proceedings relating thereto, shall not affect the validity or Finality of the Settlement, operate to terminate or cancel the Stipulation, and/or affect or delay either the Effective Date or the Finality of the Judgment approving the Settlement.

5. Releases

5.1 Upon the Effective Date, the Settling Stockholders (acting on their own behalf and, in some cases, derivatively on behalf of Alphabet), Alphabet, and any Person acting derivatively on behalf of Alphabet shall be deemed to have, and by operation of the Judgment shall have, fully, finally, and forever released, relinquished, discharged and dismissed with prejudice the Released Stockholder Claims (including Unknown Claims) against the Released Defendant Persons.

5.2 Upon the Effective Date, the Settling Stockholders (acting on their own behalf and, in some cases, derivatively on behalf of Alphabet), Alphabet, and any Person acting derivatively on behalf of Alphabet, shall be forever barred and enjoined from asserting, commencing, instituting, or prosecuting any of the Released Stockholder Claims against any Released Defendant Persons.

5.3 Upon the Effective Date, each of the Individual Defendants and Alphabet shall be deemed to have, and by operation of the Judgment shall have, fully, finally, and forever released, relinquished, and discharged the Released Defendant Claims (including Unknown Claims) against the Released Stockholder Persons, and shall be forever barred and enjoined from asserting any Released Defendant Claims against any Released Stockholder Persons.

5.4 Nothing herein shall in any way impair or restrict the rights of any Settling Party to enforce the terms of the Stipulation.

6. Conditions of Settlement

6.1 The Effective Date of the Settlement shall be the date on which all of the following events have occurred:

a. approval of the Settlement at or after the Settlement Hearing following notice to Current Alphabet Stockholders as set forth in Paragraph 2.2;

b. entry of the Judgment, in all material respects in the form set forth as

1 Exhibit D annexed hereto, approving the Settlement without awarding costs to any party,
2 except as provided herein, dismissing with prejudice the California Action pursuant to the
3 terms of this Stipulation, and releasing the Released Persons from the Released Claims;

4 c. the passing of the date upon which the Judgment becomes Final;

5 d. dismissal with prejudice of the other pending Litigations;

6 e. the withdrawal of the Demands; and

7 f. the passing of the dates upon which each of the dismissal orders in
8 each of the Litigations become Final.

9 6.2 If any of the conditions specified above in Paragraph 6.1 are not met, then the
10 Stipulation shall be cancelled and terminated, unless all of the Settling Parties agree in writing to
11 proceed with the Stipulation. If for any reason the Effective Date of this Stipulation does not occur,
12 or if this Stipulation is in any way canceled, terminated, or fails to become Final in accordance with
13 its terms: (i) all Settling Parties and Released Persons shall be restored to their respective positions
14 prior to execution of this Stipulation; (ii) all releases delivered in connection with the Stipulation shall
15 be null and void, except as otherwise provided for in the Stipulation; (iii) the Fee & Expense Awards
16 and Service Awards shall not be paid or, if already paid, shall be refunded in accordance with
17 Paragraph 4.5; and (iv) all negotiations, proceedings, documents prepared, and statements made in
18 connection herewith shall be without prejudice to the Settling Parties, shall not be deemed or
19 construed to be an admission by any of the Settling Parties of any act, matter, or proposition, and shall
20 not be used or referred to in any manner for any purpose (other than to enforce the terms remaining
21 in effect) in any subsequent proceeding in the Settled Matters or in any other action or proceeding. In
22 such event, the terms and provisions of this Stipulation (other than those set forth in Section I(a)-(kk),
23 and Paragraphs 6.2, 7.7, and 7.9) shall have no further force and effect with respect to the Settling
24 Parties and shall not be used in the Settled Matters or in any other proceeding for any purpose.

25 6.3 No court order (including by the California State Court or Delaware Court),
26 modification, or reversal on appeal of any court order concerning any Fee & Expense Award, Service
27 Awards, and interest awarded by a court to Settling Stockholders' Counsel shall constitute grounds
28 for cancellation or termination of the Stipulation, affect the enforceability of the Stipulation, or delay

1 or preclude the Judgment from becoming Final.

2 **7. Miscellaneous Provisions**

3 7.1 The Settling Parties (i) acknowledge that it is their intent to consummate the
4 Settlement; and (ii) agree to act in good faith and cooperate to take all reasonable and necessary steps
5 to expeditiously implement the terms and conditions of the Settlement set forth in this Stipulation.

6 7.2 The Settling Parties intend this Settlement to be a final and complete resolution
7 of all disputes between them arising out of, based upon, or related to the Settled Matters and the
8 Released Claims. The Settlement compromises claims that are contested and shall not be deemed an
9 admission by any Settling Party as to the merits of any claim, allegation, or defense. The Settling
10 Parties and their respective undersigned counsel agree that at all times during the course of the
11 litigation, each has complied with the requirements of the applicable laws and rules of the California
12 State Court. The Settling Parties agree that the Released Claims are being settled voluntarily after
13 consultation with an experienced mediator and competent legal counsel who were fully competent to
14 assess the strengths and weaknesses of their respective clients' claims or defenses.

15 7.3 The Settling Parties agree that the terms of the Settlement were negotiated in
16 good faith by the Settling Parties. The Settling Parties will request that the Judgment contain a finding
17 that during the course of the Settled Matters, the Settling Parties and their respective undersigned
18 counsel at all times complied with the requirements of Federal Rule of Civil Procedure 11, California
19 Code of Civil Procedure § 128.7, and all other similar rules of professional conduct. The Settling
20 Parties reserve their right to rebut, in a manner that the parties determine to be appropriate, any
21 contention made in any public forum that the Settled Matters were brought or defended in bad faith
22 or without a reasonable basis.

23 7.4 In the event that any other disputes arise, prior to the time that Judgment is
24 entered by the California State Court, that are related to the terms of this Stipulation, any of its
25 exhibits, or the Settlement more generally, or the presentation of the Settlement to the Court for
26 approval, including but not limited to the allocation of the Fee & Expense Award in the California
27 Action among Settling Stockholders' Counsel, such disputes will be resolved by Judge Kleinberg,
28 first by way of mediation, and, if unsuccessful, then by way of final, binding, non-appealable

1 arbitration administered under JAMS Comprehensive Arbitration Rules.⁷

2 7.5 Each of the Individual Defendants expressly denies and continues to deny all
3 allegations of wrongdoing or liability against itself, himself, or herself arising out of or relating to any
4 conduct, statements, acts, or omissions alleged, or which could have been alleged, in the Settled
5 Matters. Each of the Individual Defendants reserves the right to rebut any and all allegations of breach
6 of fiduciary duty, wrongdoing, or liability, whatsoever, against himself, herself, or itself or that any
7 valid claim has been asserted against any of them.

8 7.6 The Settling Parties in the Litigations agree to take such measures as may be
9 needed to secure dismissals with prejudice of any remaining Litigations pending in other jurisdictions;
10 and all Demands shall be withdrawn. With respect to any other action that is not listed above as one
11 of the Litigations and that is currently pending or is later filed in any state or federal court asserting
12 claims that are related to the subject matter of the Settled Matters prior to final Court approval of the
13 Settlement, the Settling Stockholders shall provide supporting documentation as is reasonably
14 requested by Defendants in order to obtain the dismissal, stay, or withdrawal of such related litigation,
15 including where appropriate joining in any motion to dismiss or stay such litigation.

16 7.7 Neither the Stipulation (including any exhibits attached hereto), nor any Fee
17 Agreement, nor the Settlement, nor any act performed or document executed pursuant to or in
18 furtherance of the Stipulation, any Fee Agreement, or the Settlement: (i) is or may be deemed to be
19 or may be offered, attempted to be offered, or used or referred to in any way by the Settling Parties as
20 a presumption, a concession, an admission, or evidence of any fault, wrongdoing, or liability of any
21 of the Settling Parties or of the validity of any Released Claims; or (ii) is or may be deemed to be or
22 may be used as a presumption, concession, admission, or evidence of any liability, fault, or omission
23 of any of the Released Persons in any civil, criminal, or administrative proceeding in any court,
24 administrative agency, or other tribunal. Neither this Stipulation, nor the Settlement, nor any Fee
25 Agreement, nor any act performed or document executed pursuant to or in furtherance of this

26 _____
27 ⁷ Any disputes regarding the Fee & Expense Awards will be mediated by the Hon. Layn Phillips
28 (Ret.), with Judge Phillips' role limited to mediating disputes regarding the amount of the Fee & Expense Awards (which remain subject to Court approval pursuant to Section VI.4. herein). Defendants will take no position on the allocation of the Fee & Expense Award in the California Action among Settling Stockholders' Counsel.

1 Stipulation, any Fee Agreement, or the Settlement, shall be admissible in any proceeding for any
2 purpose, except to enforce the terms of the Settlement or any Fee Agreement, and except that the
3 Released Persons may file the Stipulation, any Fee Agreement and/or the Judgment in any action or
4 proceeding that may be brought against them to support a defense or counterclaim based on principles
5 of *res judicata*, collateral estoppel, full faith and credit, release, standing, good faith settlement,
6 judgment bar or reduction, or any other theory of claim preclusion or issue preclusion or similar
7 defense or counterclaim.

8 7.8 Settling Stockholders' Counsel will return within sixty (60) days of the
9 Effective Date all documents and other materials they received in connection with the Settled Matters
10 (including but not limited to the Confirmatory Information, documents the SLC and/or Alphabet
11 produced in connection with the mediation, and all documents and materials produced pursuant to
12 Section 220 of the Delaware General Corporation Law) (collectively "**Discovery Material**"), or
13 destroy all such Discovery Material and certify to that fact; provided, however that Settling
14 Stockholders' Counsel shall be entitled to retain all filings, court papers, interview and hearing
15 transcripts, and attorney-work product containing or reflecting Discovery Material, subject to the
16 requirement that Settling Stockholders' Counsel shall not disclose any information contained or
17 referenced in the Discovery Material to any person except, following reasonable advance notice to
18 Alphabet, pursuant to a validly issued subpoena not subject to a motion to quash, court order, or
19 agreement with Alphabet.

20 7.9 All designations and agreements made and orders entered during the course
21 of the Settled Matters relating to the confidentiality of documents or information shall survive this
22 Settlement. Nothing in this Stipulation, or the negotiations relating thereto, is intended to or shall be
23 deemed to constitute a waiver of any applicable privilege or immunity, including, without limitation,
24 the attorney-client privilege, the joint defense privilege, or work product protection.

25 7.10 The Stipulation and the exhibits attached hereto, as well as any Fee
26 Agreement(s), constitute the entire agreement among the Settling Parties with respect to the
27 Settlement, and supersede any and all prior negotiations, discussions, agreements, or undertakings,
28 whether oral or written, with respect to such matters. The Settling Parties expressly acknowledge

1 that, in entering into this Stipulation, they are not relying upon any statements, representations, or
2 warranties by any Settling Party except as expressly set forth herein. The Settling Stockholders and
3 Alphabet agree that they intend to confer on all Released Defendant Persons the benefit of all releases
4 and other protections set forth in Paragraphs 5.1-5.2 above. Defendants agree that they intend to
5 confer on all Released Stockholder Persons the benefit of all releases and other protections set forth
6 in Paragraph 5.3 above. The Settling Parties agree that each of the Released Persons who is not a
7 Settling Party is an express third-party beneficiary of those releases and other protections, and is
8 entitled to enforce the terms of those releases and other protections to the same extent that such
9 Released Persons who are not Settling Parties could enforce such terms if they were party to the
10 Stipulation. All provisions in the Stipulation providing that nothing herein shall in any way impair or
11 restrict the rights of any Settling Party to enforce the terms of this Stipulation are agreed to mean
12 additionally that nothing herein shall in any way impair or restrict the rights of any Released Person
13 who is not a Settling Party to enforce the terms of the Stipulation.

14 7.11 This Stipulation supersedes and replaces any prior or contemporaneous
15 writing, statement, or understanding pertaining to the Settled Matters, and no parol or other evidence
16 may be offered to explain, construe, contradict, or clarify its terms, the intent of the Settling Parties
17 or their counsel, or the circumstances under which the Stipulation was made or executed.

18 7.12 It is understood by the Settling Parties that except for matters expressly
19 represented herein, the facts or law with respect to which this Stipulation is entered into may turn out
20 to be other than, or different from, the facts now known to each party or believed by such party to be
21 true; each party therefore expressly assumes the risk of facts or law turning out to be different and
22 agrees that this Stipulation shall be in all respects effective and not subject to termination by reason
23 of any such different facts or law.

24 7.13 The exhibits to the Stipulation are material and integral parts hereof and are
25 fully incorporated herein by reference.

26 7.14 The headings herein are used for the purpose of convenience only and are not
27 meant to have legal effect.

28 7.15 The Stipulation may be amended or modified only by a written instrument

1 signed by or on behalf of all the Settling Parties or their respective successors-in-interest.

2 7.16 This Stipulation shall be deemed drafted equally by all parties hereto.

3 7.17 The Stipulation and the Settlement shall be binding upon, and inure to the
4 benefit of, the Settling Parties and the Released Persons and their respective successors, assigns, heirs,
5 spouses, marital communities, executors, administrators, trustees in bankruptcy, and legal
6 representatives.

7 7.18 The Stipulation and the exhibits attached hereto shall be considered to have
8 been negotiated, executed, and delivered, and to be wholly performed, in the State of California, and
9 the rights and obligations of the Settling Parties to the Stipulation shall be construed and enforced in
10 accordance with, and governed by, the internal, substantive laws of California without giving effect
11 to that State's choice-of-law principles.

12 7.19 No representations, warranties, or inducements have been made to any of the
13 Settling Parties concerning the Stipulation or its exhibits other than the representations, warranties,
14 and covenants contained and memorialized in such documents.

15 7.20 Settling Stockholders represent and warrant that they have not assigned or
16 transferred or attempted to assign or transfer, to any Person any Released Claim or any portion thereof
17 or interest therein.

18 7.21 Any failure by any party to this Stipulation to insist upon the strict
19 performance by any other party of any of the provisions of this Stipulation shall not be deemed a
20 waiver of any of the provisions, and such party, notwithstanding such failure, shall have the right
21 thereafter to insist upon the strict performance of any and all of the provisions of this Stipulation to
22 be performed by such other party.

23 7.22 In the event that any portion of the Settlement is found to be unlawful, void,
24 unconscionable, or against public policy by a court of competent jurisdiction, the remaining terms
25 and conditions of the Settlement shall remain intact.

26 7.23 In the event that there exists a conflict or inconsistency between the terms of
27 this Stipulation and the terms of any exhibits hereto, the terms of this Stipulation shall prevail.

28 7.24 Each counsel or other Person executing the Stipulation or its exhibits on behalf

1 of any of the Settling Parties hereby warrants that such Person has the full authority to do so.

2 7.25 The Stipulation may be executed in one or more counterparts, each of which
3 so executed shall be deemed to be an original and such counterparts together constitute one and the
4 same Stipulation. The Settling Parties agree that signatures submitted through facsimile or by e-
5 mailing .PDF files or signed using DocuSign shall constitute original and valid signatures. A
6 complete set of executed counterparts shall be filed with the California State Court.

7 7.26 The California State Court shall retain jurisdiction with respect to the
8 interpretation, implementation, and enforcement of the terms of this Stipulation, and the Settling
9 Parties and their undersigned counsel submit to the jurisdiction of the California State Court for
10 purposes of implementing and enforcing the Settlement embodied in this Stipulation.

11 7.27 Without further order of the California State Court, the Settling Parties may
12 agree to reasonable extensions of time to carry out any of the provisions of this Stipulation.

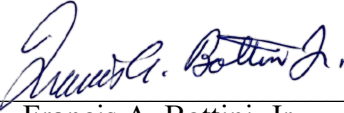
13 IN WITNESS WHEREOF, the Settling Parties hereto have caused the Stipulation to be
14 executed, by their duly authorized attorneys.

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16 [SIGNATURE PAGES FOLLOW]
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1 Dated: August 18, 2020

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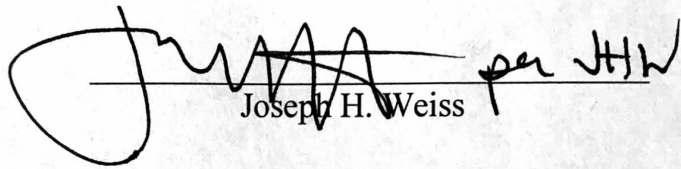
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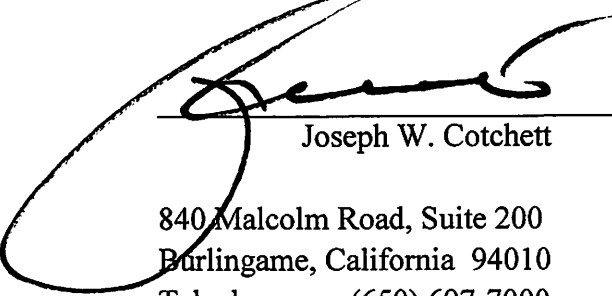
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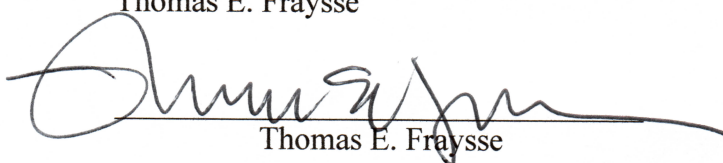
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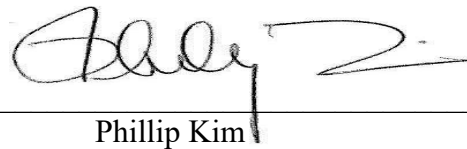
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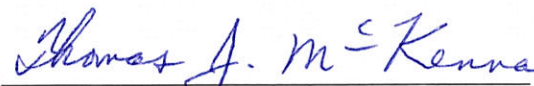
1 Dated: August 18, 2020

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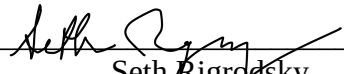
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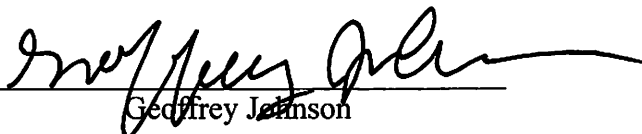
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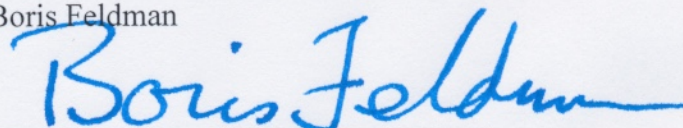
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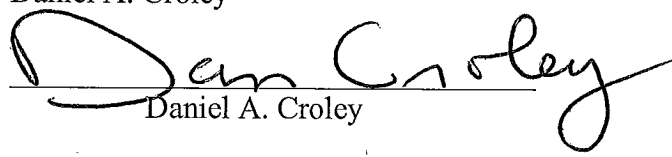
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